AUTONOMOUS COMMUNITY NAVARRA

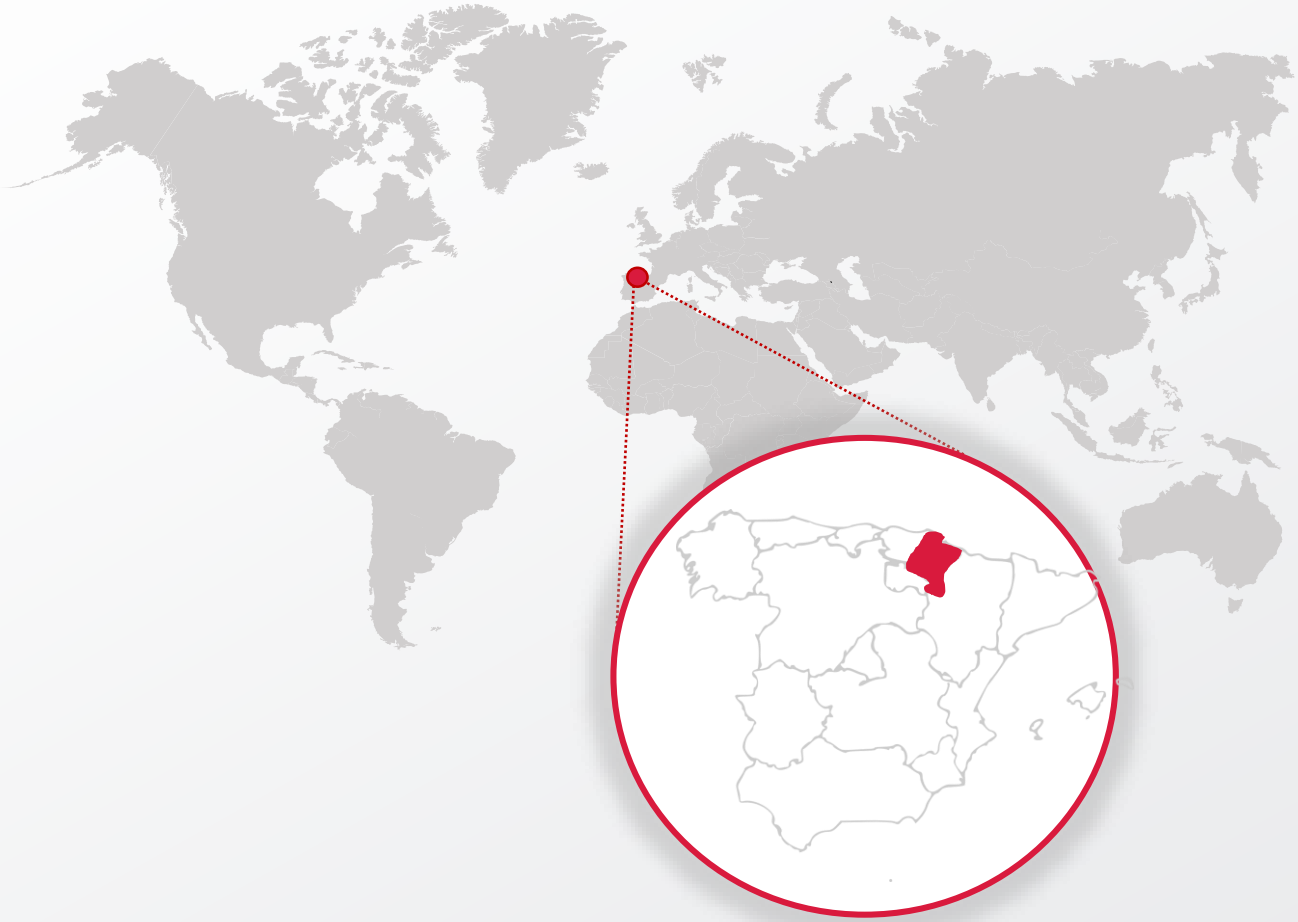
Presentation to investors. 2025







AUTONOMOUS COMMUNITY OF NAVARRA



Region with a single province in the north of the Iberian peninsula, with a population of 678.333 inhabitants

Located in a strategic position at the crossroads of two large logistics corridors with access to markets of more than 100m consumers

A region notable for its welfare and high quality of life, competitiveness and sustainable advance

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Current socioeconomic situation and perspectives for 2025

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05

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Summary and take-home messages



01

SOCIETY AND ECONOMY

NAVARRA LEADER IN WELFARE



Quality of Life

Top ranking region in quality-of-life indexes



Advances in Equality

In the vanguard of Europe in terms of equality



Life Expectancy

Among the regions with highest life expectancy



In-work Poverty

The Spanish region with the lowest levels of in-work poverty



GDP per capita

On the podium for the richest autonomous regions in Spain



Social Policy Expenditure

Highest levels of investment in health, education and social services



Two decades of leading **quality of life**

Navarra is the region with the highest quality of life levels in Spain, due to its privileged environment, extensive leisure opportunities and exceptional standards of health and education

IMCV, INE 2023



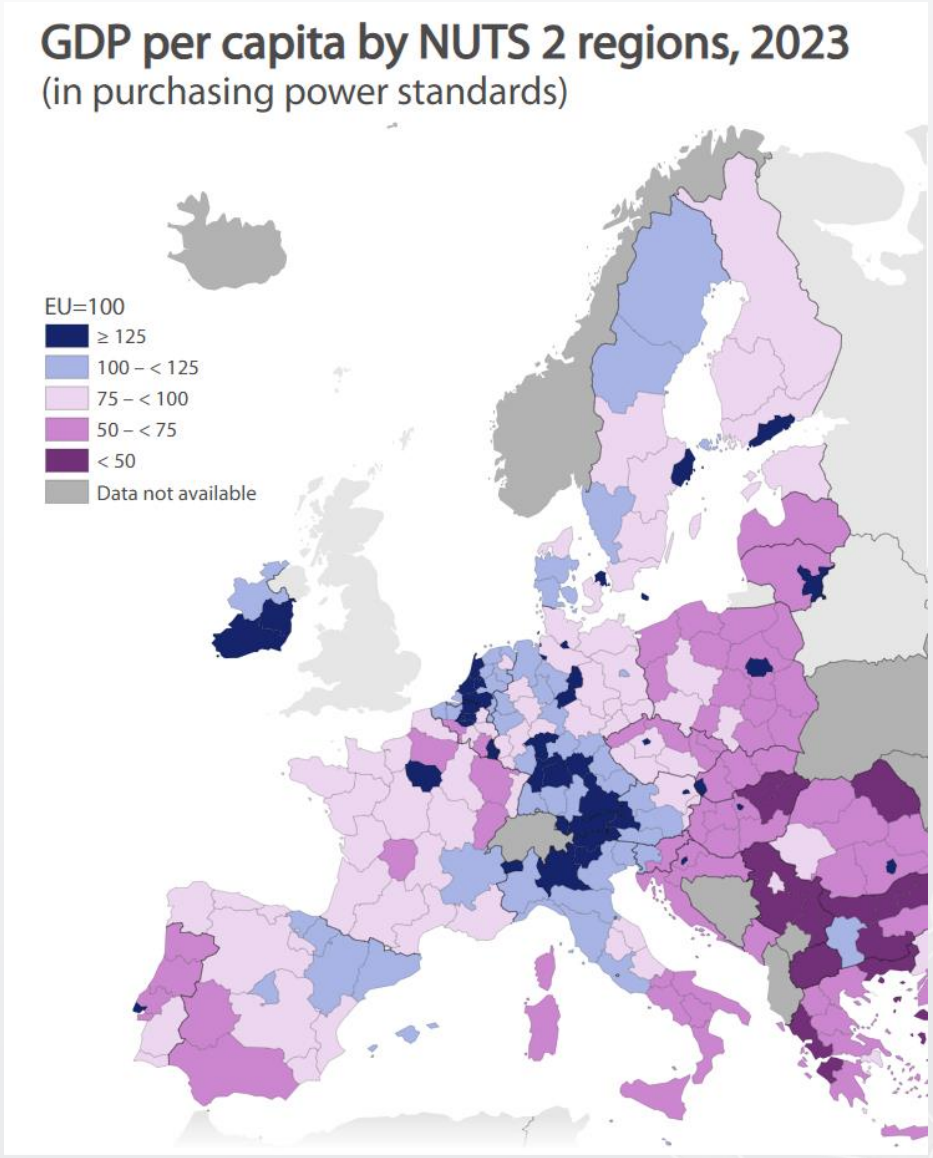
83.9 years

Navarra stands among the European regions with the highest life expectancy, in both men and women (83.9 years in Navarra vs. 80.6 years in the EU)

Eurostat regional yearbook, 2024

Navarra is one of the Spanish regions with GDP per capita higher than the European average

GDP per capita in PPS. Eurostat 2023



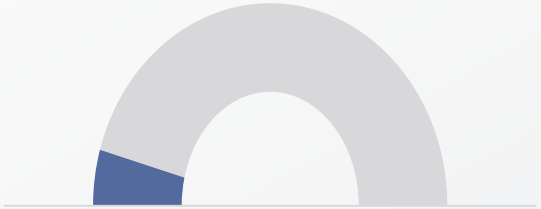


The Spanish region where women are achieving most

Female Achievement Index. European Commission

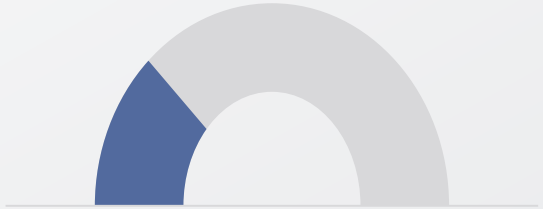
Region with the lowest levels of in-work poverty

NAVARRA



6.3%

NATIONAL



13.7%

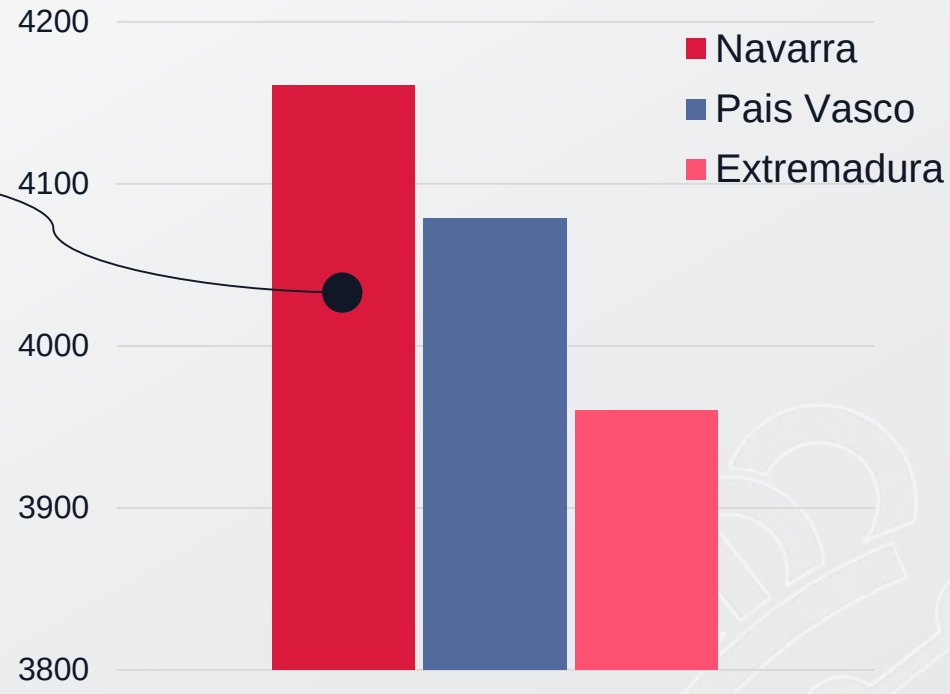
Working poverty is considered when working is not enough to make ends meet

Oxfam Intermon. October, 2024

Highest levels of investment in social policy

4,161 euros

Navarra was the region with the highest level of spending per inhabitant on Health, Education and Social Services in 2023



Asociación de Directoras y Gerentes de Servicios Sociales



Best health service infrastructure in Spain

Navarra, the autonomous community with the best health services

Source: Informe 2023 de la Federación de Asociaciones para la Defensa de la Sanidad Pública

The University Clinic of Navarra renews for the tenth time its leadership status as the private hospital with the best reputation

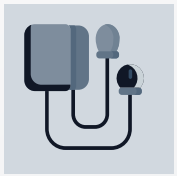
Source: Monitor de Reputación Sanitaria

NAVARRA COMPETITIVENESS



Competitiveness

Third in the regional competitiveness ranking



R+D+i

A leading region in Innovation and R&D



Manufacturing Industry

The most industrialised region in Spain



Business Environment

Consolidated business ecosystem with capacity for cooperation



International

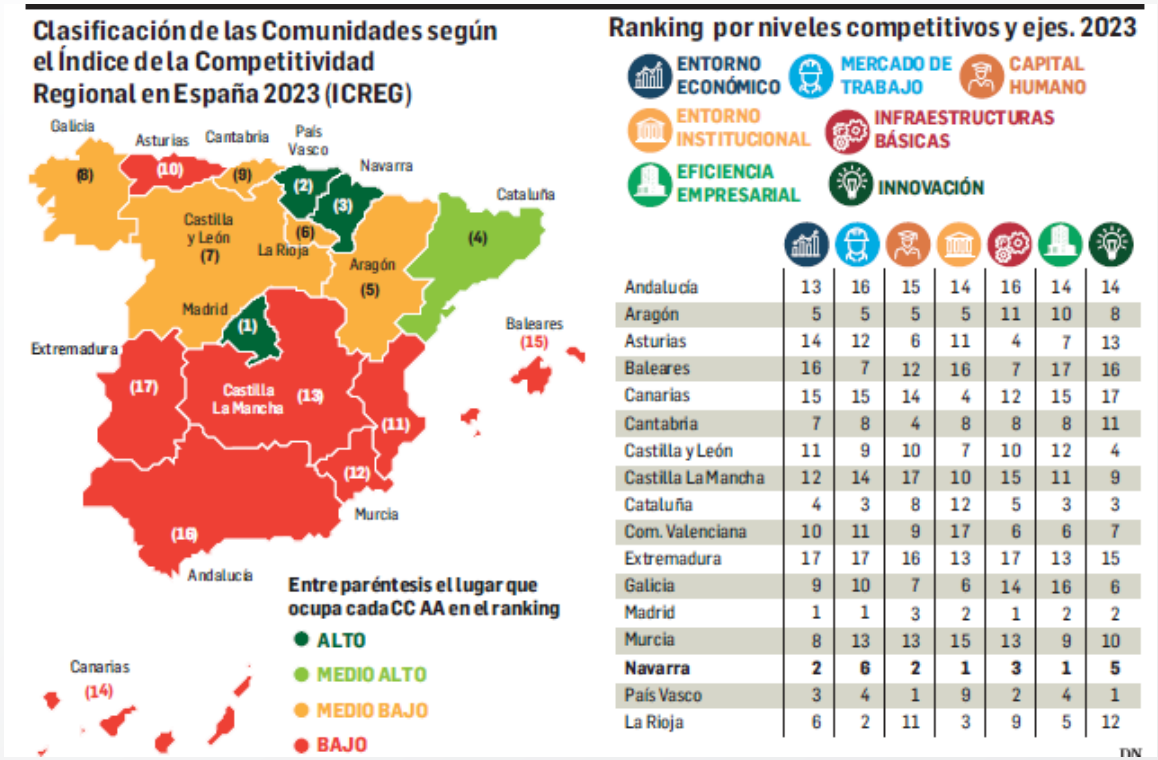
Among the regions most open to the international context



Talent and Qualifications

One of the Spanish regions with the highest levels of education

Top places in regional competitiveness rankings



Ranking por niveles competitivos y ejes. 2023

ENTORNO ECONÓMICO · MERCADO DE TRABAJO · CAPITAL HUMANO · ENTORNO INSTITUCIONAL · INFRAESTRUCTURAS BÁSICAS · EFICIENCIA EMPRESARIAL · INNOVACIÓN

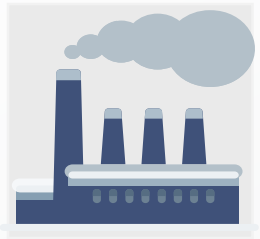
Andalucía	13	16	15	14	16	14	14
Aragón	5	5	5	5	11	10	8
Asturias	14	12	6	11	4	7	13
Baleares	16	7	12	16	7	17	16
Canarias	15	15	14	4	12	15	17
Cantabria	7	8	4	8	8	8	11
Castilla y León	11	9	10	7	10	12	4
Castilla La Mancha	12	14	17	10	15	11	9
Cataluña	4	3	8	12	5	3	3
Com. Valenciana	10	11	9	17	6	6	7
Extremadura	17	17	16	13	17	13	15
Galicia	9	10	7	6	14	16	6
Madrid	1	1	3	2	1	2	2
Murcia	8	13	13	15	13	9	10
Navarra	**2**	**6**	**2**	**1**	**3**	**1**	**5**
País Vasco	3	4	1	9	2	4	1
La Rioja	6	2	11	3	9	5	12

DN

Navarra remains in **third position** by region, with a high competitiveness rating, and leading in the areas of business efficiency and institutional environment

Índice de Competitividad Regional
Consejo General de Economistas

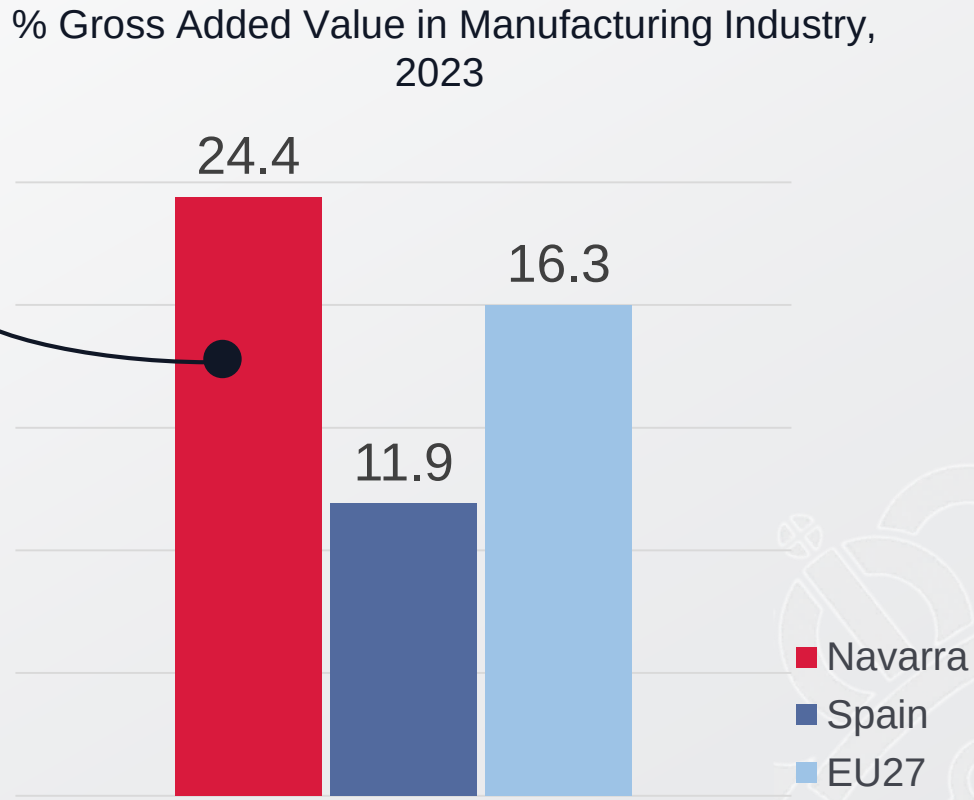
Navarra is the most industrialised region of Spain



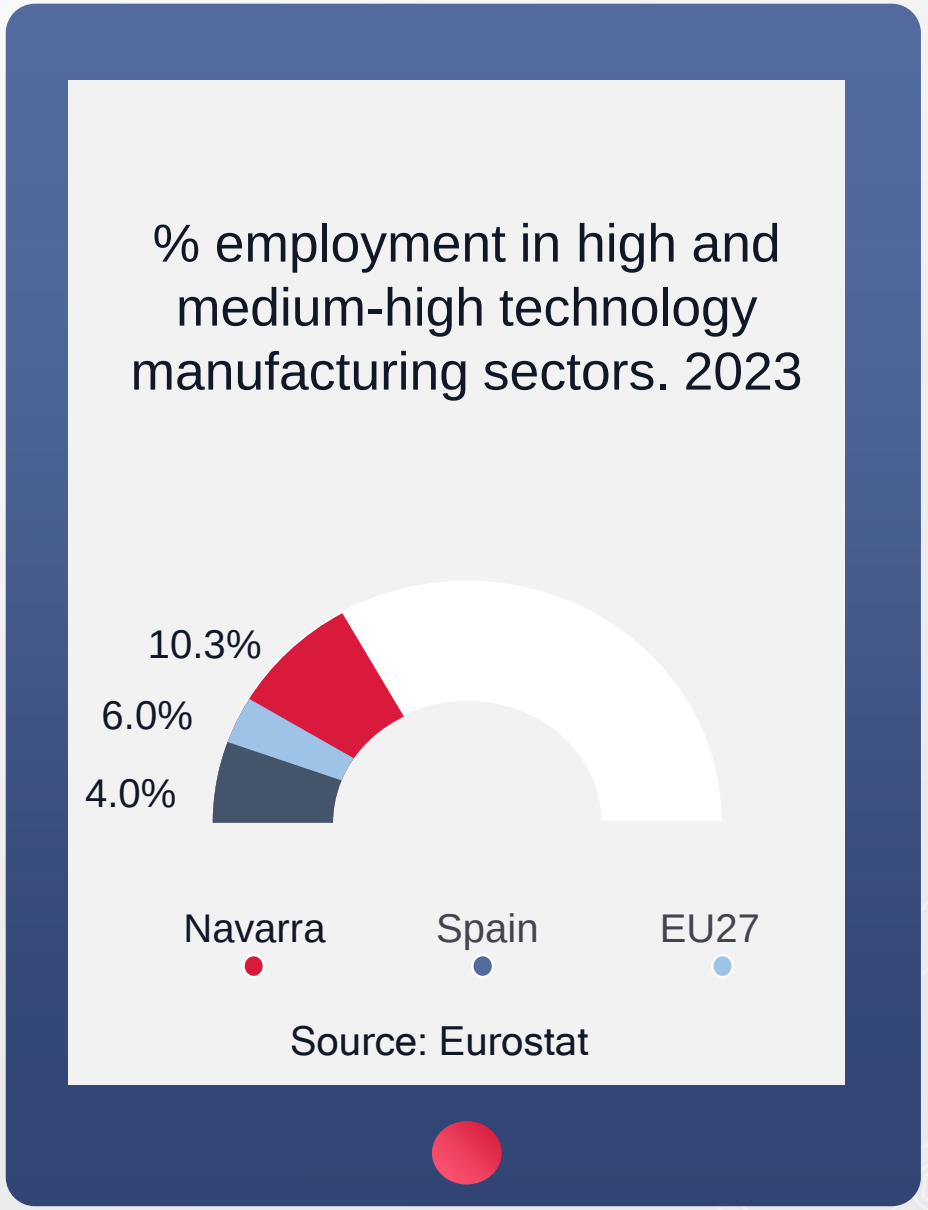
24.4%

Industry relates positively with greater stability in employment, higher salaries and the highest GDP per capita

Source: INE, Eurostat



Navarrese industry is characterised by high level specialisation in high and medium-high technology manufacturing



International Openness

One of the regions with the highest levels of international goods commerce



SURPLUS

Among the regions with the best trade balance in goods

EXPORT-IMPORT RATIO

The highest export-import ratio in Spain

EXPORT COMPANIES

Growing number of regular exporting companies

Source: Datacomex

R+D+i



Publications

Specialisation in health and life sciences.
High number of scientific publications per million of inhabitants

Spending in R+D per inhabitant

Fourth position nationally.
€658.5/inhab. vs. national total €460.2 /inhab. Year 2023. INE

Regional Innovation Scoreboard

One of the four “strongly innovative” Spanish regions
RIS, CE 2023

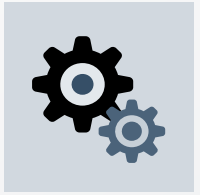
Positive business environment

Navarra benefits from a solid business ecosystem, with a strong multinational presence, ease of business start-up and extensive cooperation between agents



International

More than 125 established multinationals and over €2.500m in foreign direct investment



The region

With the lowest rates of business closure

Demografía Armonizada de Empresas 2022



On the podium

Of regions with greatest ease of business start-up

Indicator Doing business 2015



Cooperation

Between Public Admin. Business, Universities and Technology Centres

Positive business environment

944

NAVARRA

Has recorded the highest number of start-ups since 2008

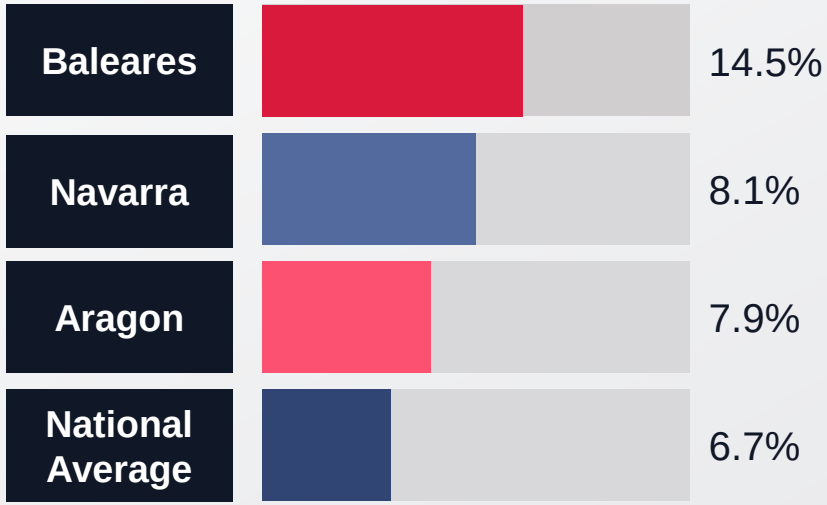
Source: NASTAT



Navarra is the second region in consolidated entrepreneurship

RATE OF CONSOLIDATED ENTREPRENEURSHIP

% of companies in operation longer than 3.5 years



Source: Global Entrepreneurship monitor GEM 2023-2024

Labour market and Qualifications

Navarra has well-qualified human capital and stands among the Spanish regions with the highest levels of education

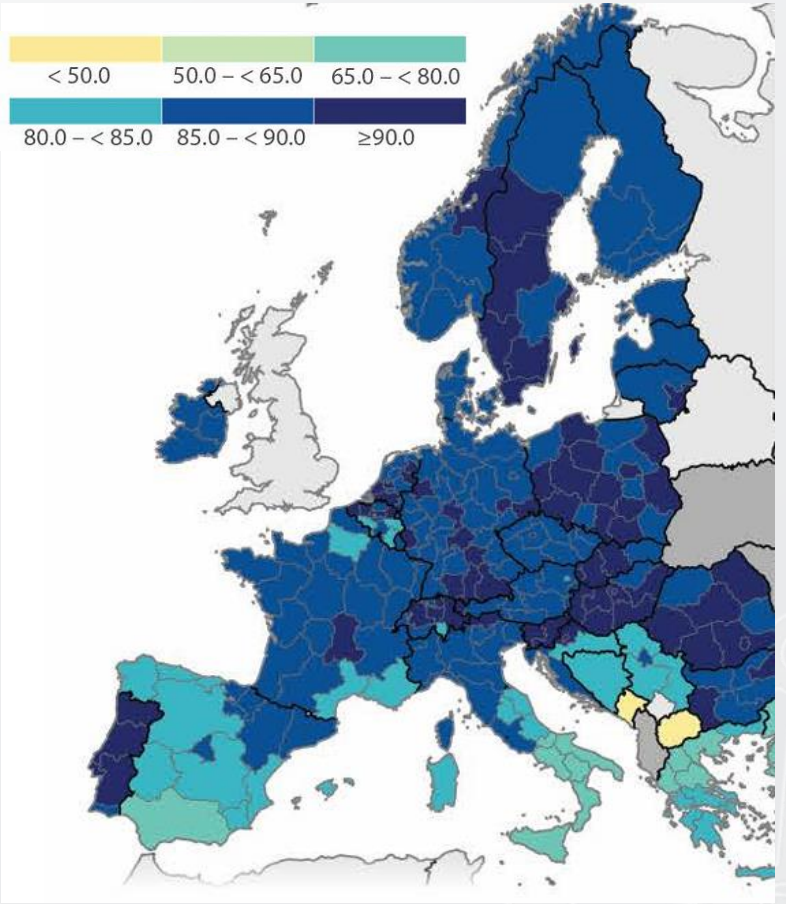
48.3%

of Navarra population (25-64 years) has gained a tertiary level qualification, the fourth highest in Spain

€9.210

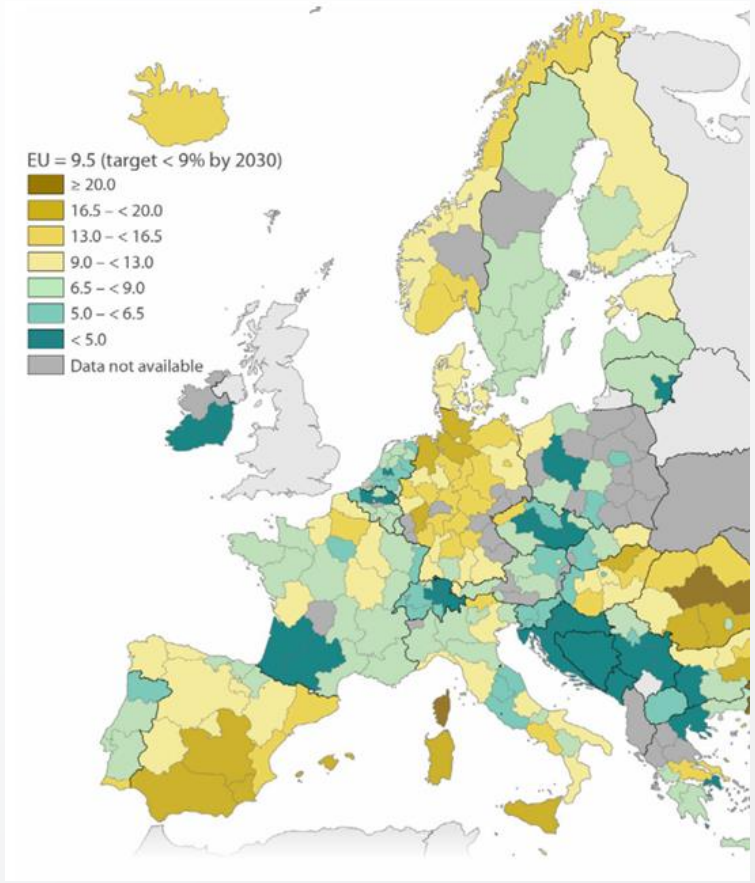
The second highest investment per university student

Employment rate population 25-64, with tertiary studies, 2023



Source: Informe de la Fundación CYD, Eurostat

Labour Market and Qualifications



Among the regions with the lowest school drop-out rate at the national and European level

Early leavers from education and training
2023

% (18-24 years) not completing second stage secondary education and not involved in additional education or training

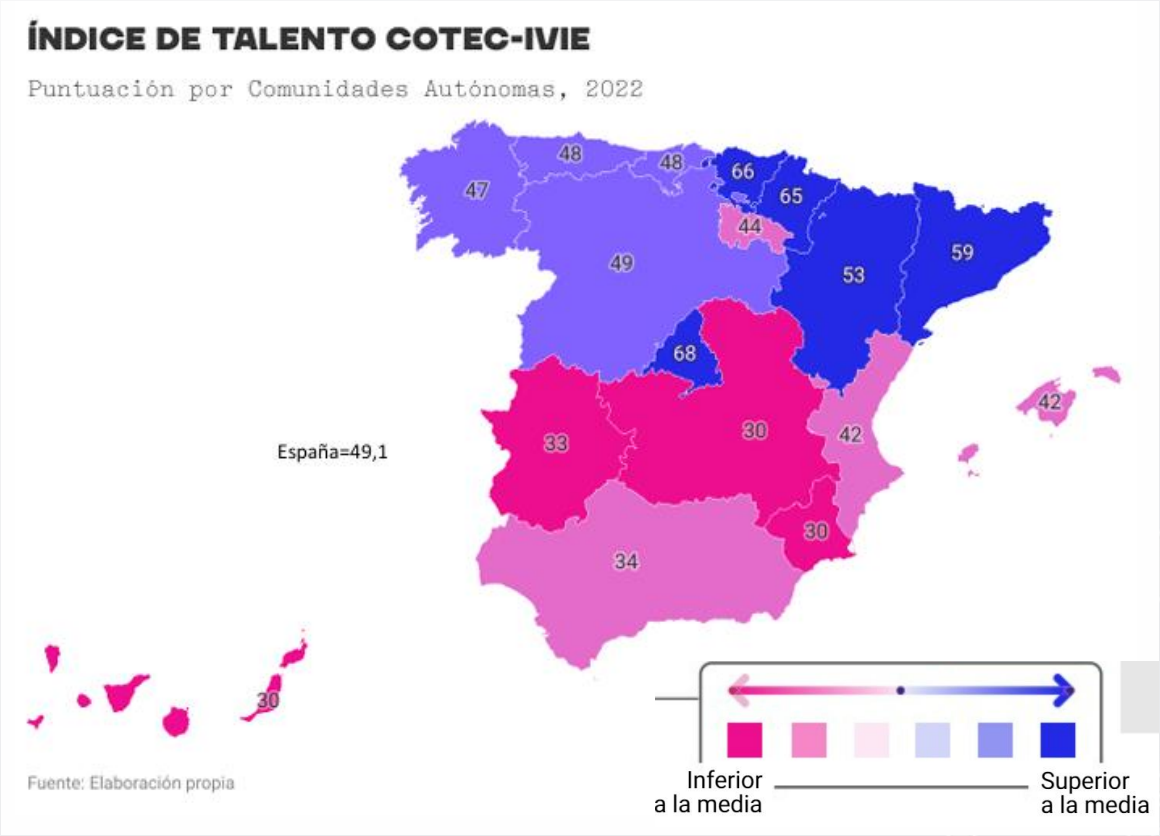
Source: Eurostat

A leading region in creating, attracting and retaining talent

Our high score in this index is directly related with the greater presence of technology employment in the region

Consisting of six pillars, Navarra is leader in **RETAINMENT** and above average in **GROWTH** and **KNOWLEDGE**

Source: COTEC-IVIE



NAVARRA SUSTAINABLE ADVANCE



Energy Efficiency

Firm commitment to renewable energy



Advantages of Sustainable Commitment

Among the regions with better development in terms of the SDGs



Leadership in renewable energy

Attracting investment in clean energy

Energy Efficiency

54.8%

of electricity generated in Navarra comes from renewable sources

-20.2%

In ten years, **the Energy Efficiency**, measured as the final energy needed for producing an economic unit**, has improved by 20.2%**



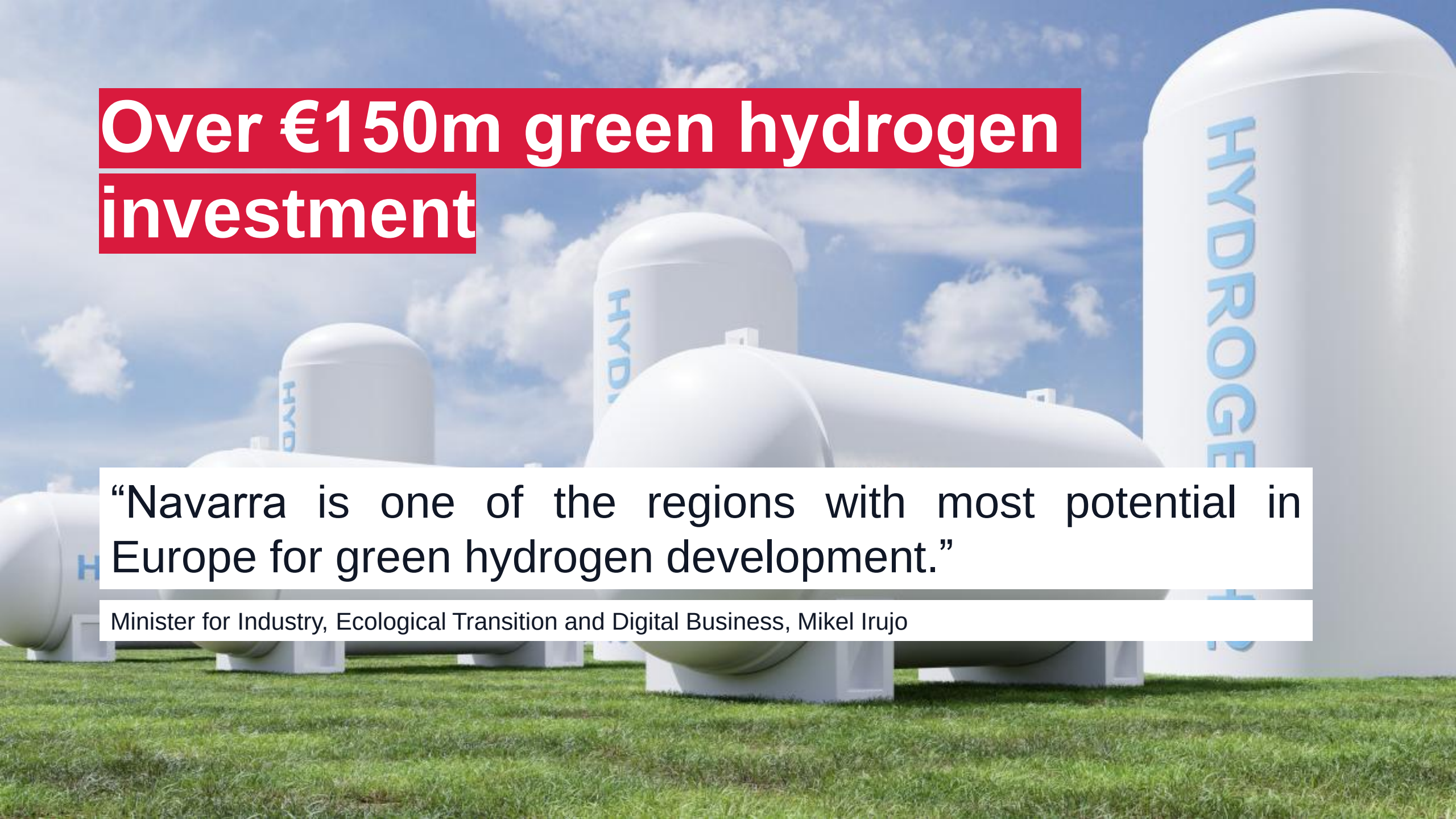
Balance Energético de Navarra, 2023

Advantages of sustainable commitment



Navarra is the Spanish region which achieves most top three regional rankings in the SDG categories

Informe de la sostenibilidad regional en España 2022



Over €150m green hydrogen investment

"Navarra is one of the regions with most potential in Europe for green hydrogen development."

Minister for Industry, Ecological Transition and Digital Business, Mikel Irujo

Navarra: leader in the push for electric mobility



The percentage of new electric vehicles over the total of newly registered vehicles approaches 20%, the highest figure of all regions in the nation

Agenda de impulso de la movilidad eléctrica de Navarra. January 2025

NAVARRA PERSPECTIVES



Surprising growth

Growth in 2024 surpasses expectations and forecasts better results than expected in 2025



Context for 2025

The positive effect of lowered interest rates and perspectives for growth will reduce the negative effect of geopolitical instability



Macro scenario

Advances in added value and employment for this year

In the country with the highest expected growth in 2025

+0.3%
GERMANY

+0.7%
ITALY

+0.8%
FRANCE

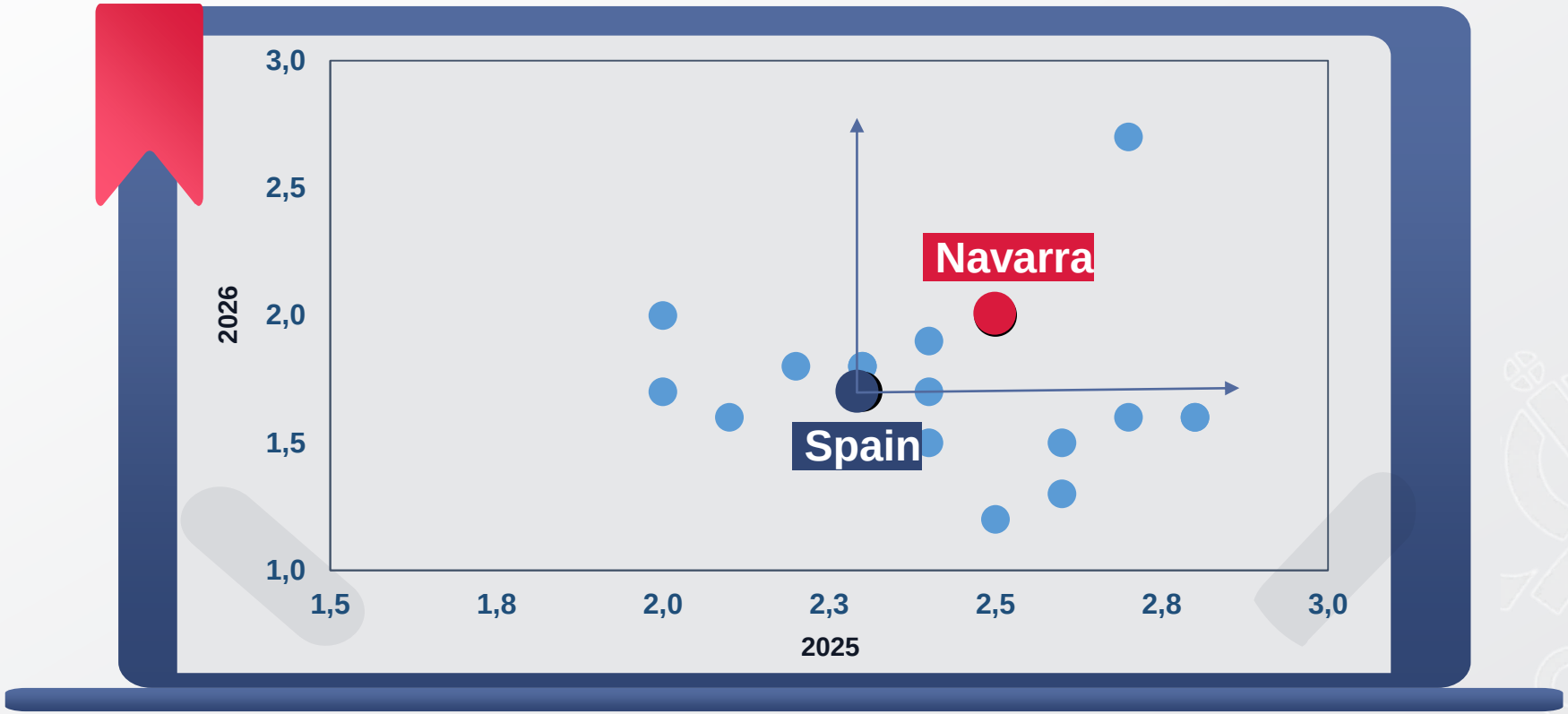
+1.0%
EUROZONE



Source: IMF. January 2025

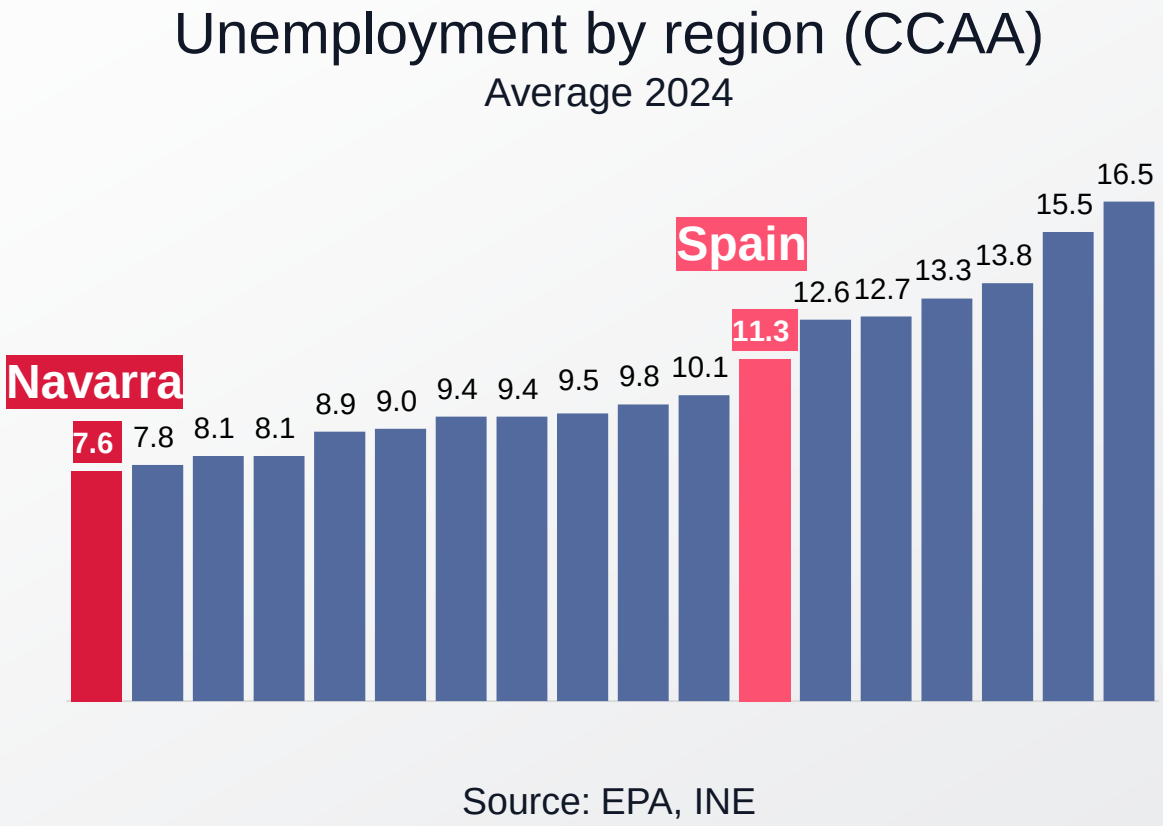
And among the regions with the highest expected growth

GDP Growth by region (CC.AA) 2025/2026



Source: BBVA Research, January 2025

The region with the lowest unemployment rate in 2024



Source: EPA, INE

+319,000

EMPLOYEES

Historic record of number of people in employment

88,700

INDUSTRY

The highest figure recorded in industrial employment for the region

-27.2%

UNEMPLOYMENT

One of the regions with the greatest decrease in unemployment

+7.65%

FEMALE UNEMPLOYMENT

The lowest female unemployment rate since 2008

Macroeconomic scenario Navarra 2025

+2.2%

Real GDP growth

+1.5%

Employment growth

+2.1%

Average inflation

Updated in February 2025

Economic context for 2025

01

Interest rates and prices

The ECB will continue to decrease interest rates against a background of controlled inflation

02

Economic growth and employment

The favourable dynamics of 2024 reinforces GDP and employment growth perspectives in 2025

03

EU RRF funds and investments

Investment will be backed by the *Programa de Inversiones*, €67m in 2025, and the effects of the RRF

04

Risks and uncertainties

One hundred and eighty degree turn in US policy, ongoing conflicts and current pan-European economic weakness




02
FINANCIAL
AUTONOMY

FINANCIAL AUTONOMY



Foral Status

Navarra has the power to manage, legislate and collect its own taxes



Priority social spending

The objective of most spending has a social focus



Tax collection

Tax collection reaches historic highs



Fiscal discipline

Navarra presents good ratios of fiscal responsibility

Foral regime

The economic agreement



Regulates the **FINANCIAL AUTONOMY** of Navarra and harmonizes the tax and financial relations between Navarra and the State

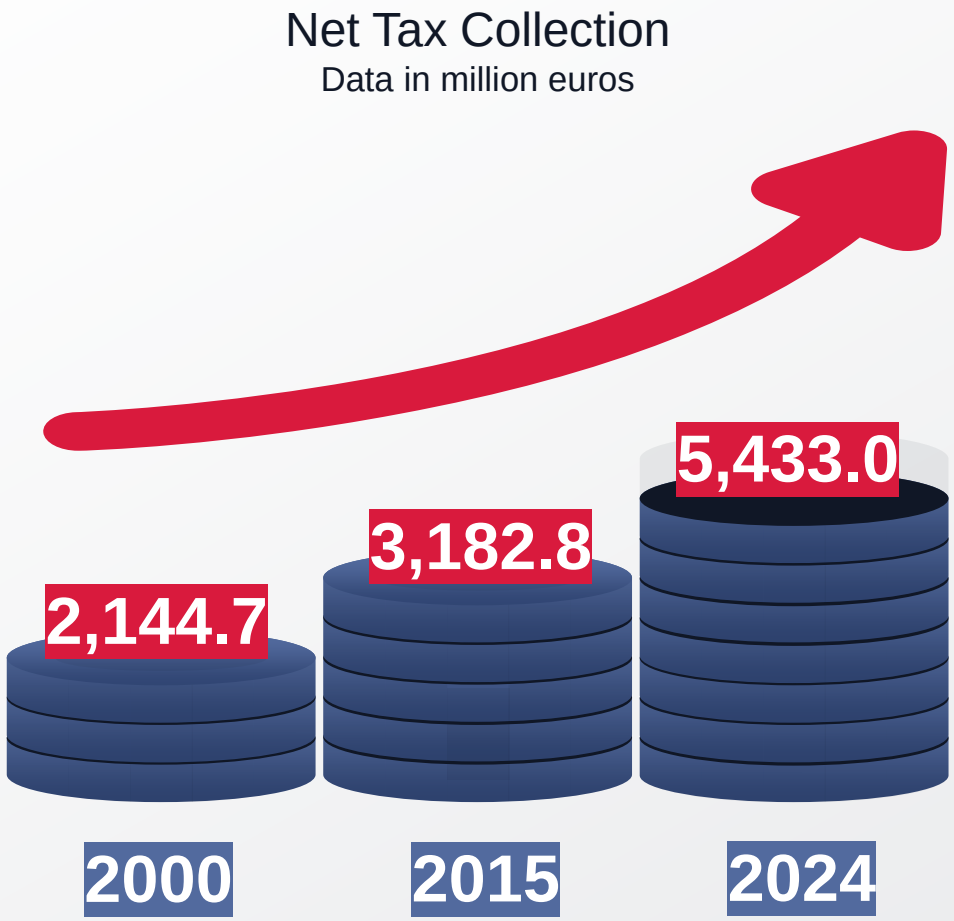


With its **OWN TAX SYSTEM:** full authority to levy, manage and collect practically all taxes
Devolved taxes: all direct taxes, all indirect taxes and others (Gaming taxes, setting of levies and public prices)



Navarra is a **SUPPORTIVE REGION** that contributes annually to the support of the State and the regions, with a rate of 1.6% of overall burden

Tax collection



Since 2000, tax collection has multiplied by 2.5

In 2024 tax collection has increased by 6.4% on the previous year, mainly due to direct taxes which have increased by 10.7%

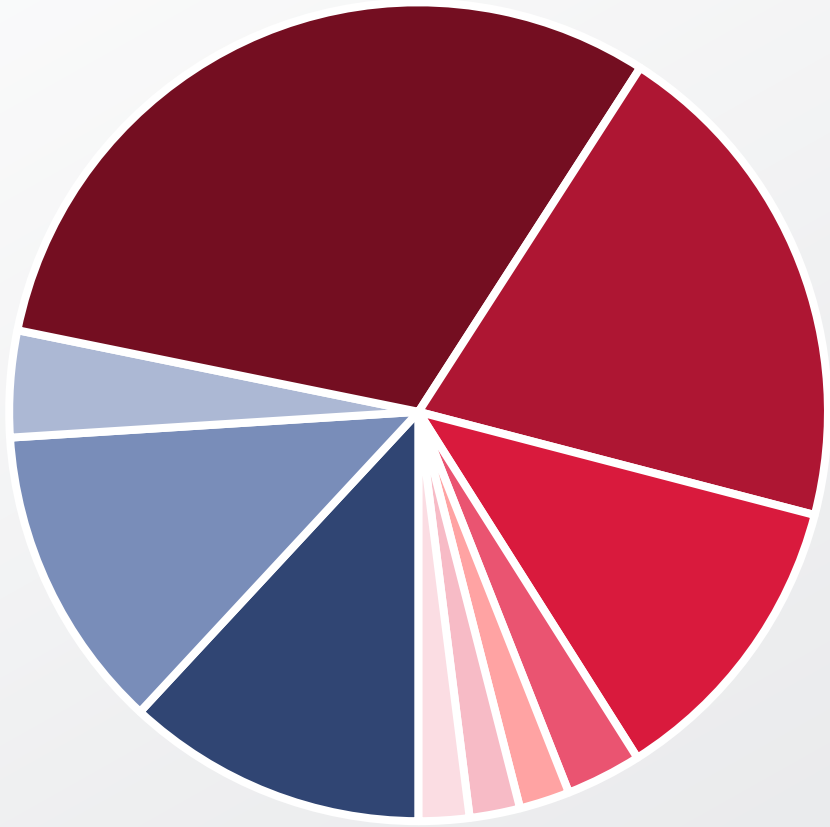
Source: Hacienda Foral de Navarra

Expenditure structure 2024

72% of spending is aimed at social goals

mainly targeting health, education and social services

* Without debt and transfer to Central Government



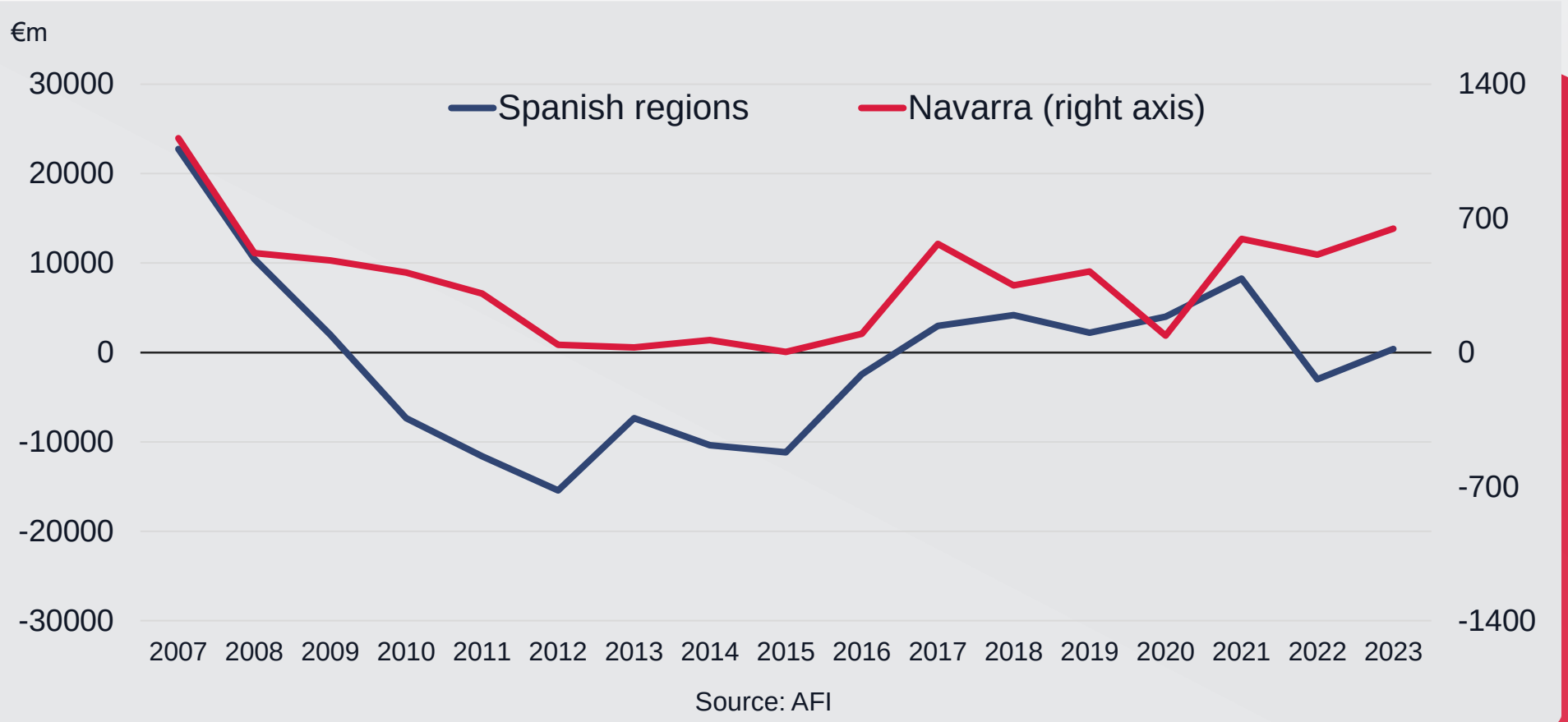
- Health **31%**
- Education **21%**
- Social services **12%**
- Pensions **3%**
- Housing **2%**
- Culture **2%**
- Employment policy **1%**

- **12%** Economic promotion
- **12%** General activity
- **4%** Basic public services

Source: Gobierno de Navarra

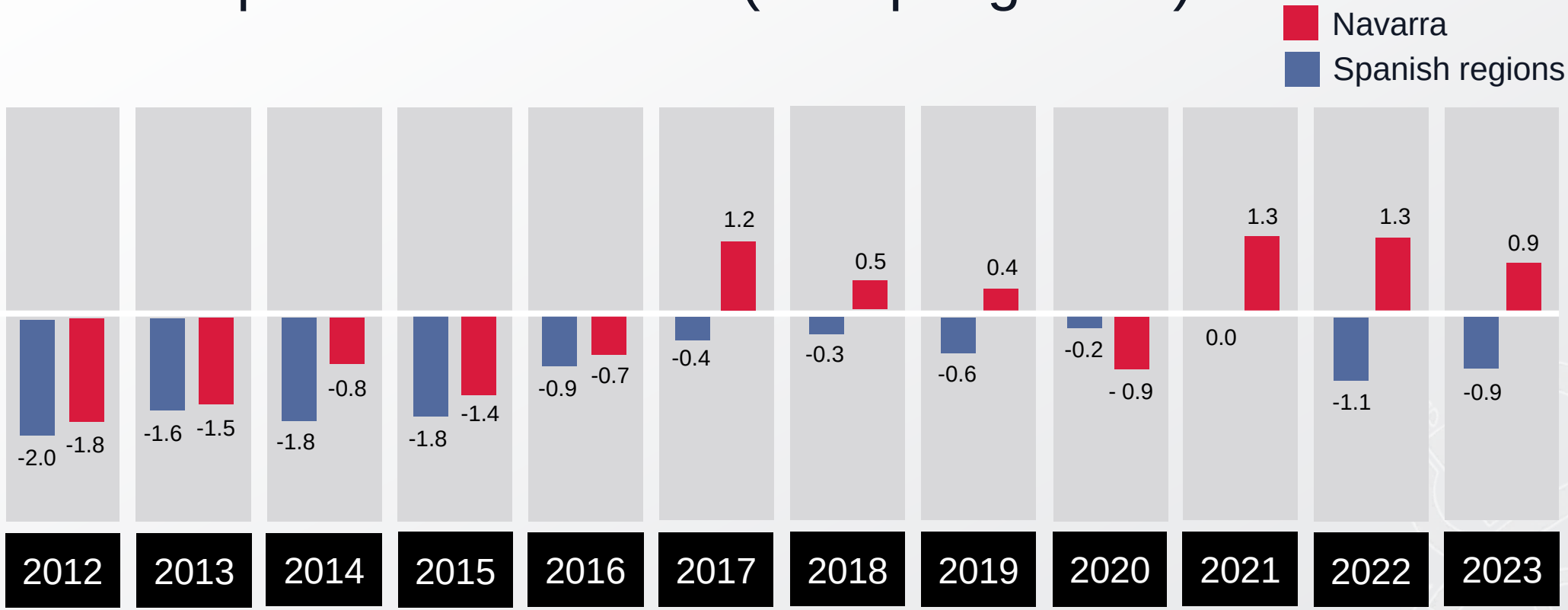
Fiscal discipline

Navarra, positive gross savings every year



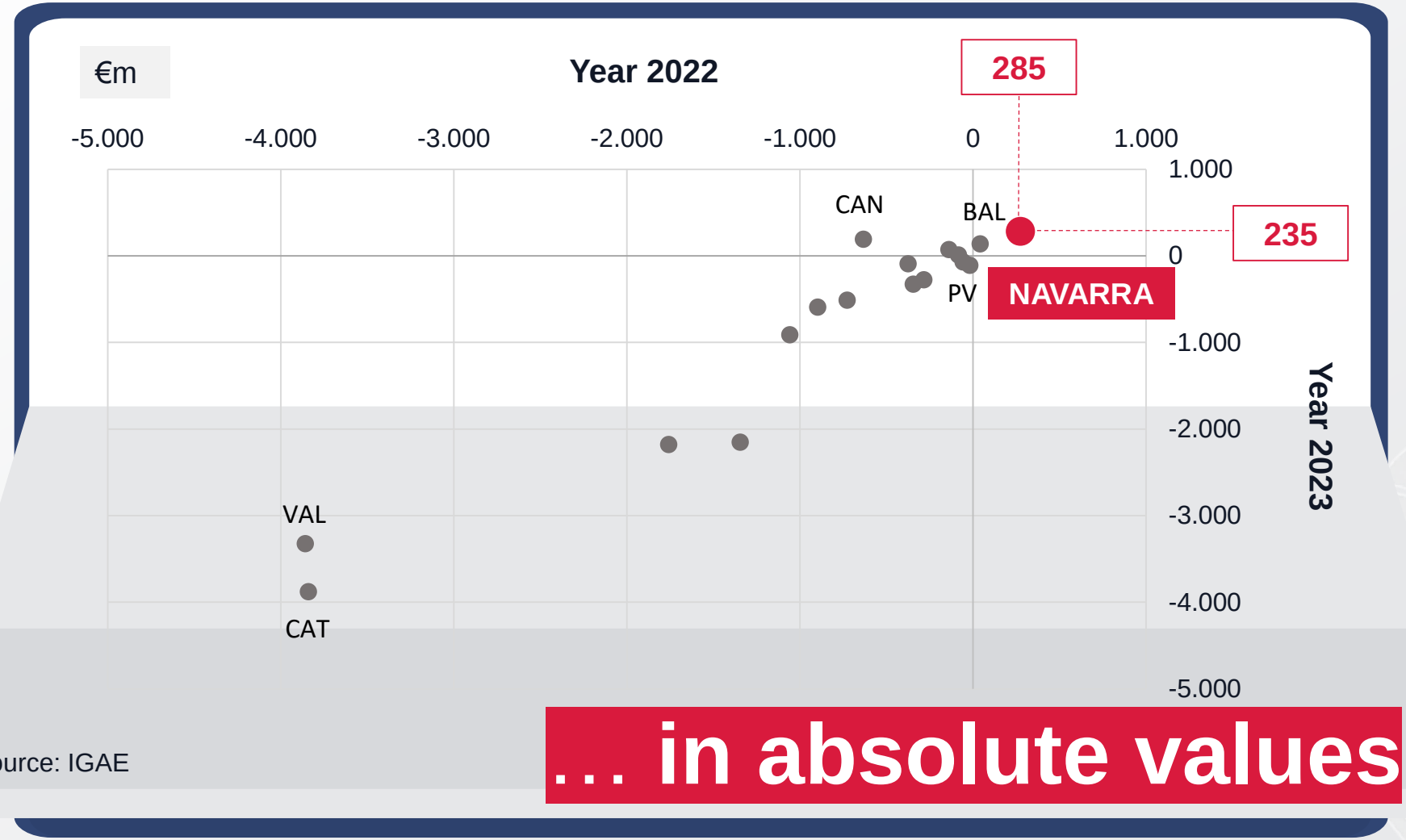
Fiscal discipline

… with surpluses since 2017 (excepting 2020)



Source: AFI

The region with highest surpluses



Source: IGAE

… in absolute values


03
INDEBTEDNESS

INDEBTEDNESS NAVARRA



Coordination and supervision

Indebtedness is regularly controlled and supervised



Characteristics

Portfolio structure, maturity profile, average life and average cost



Key aspects

Rating, evolution and ratios compared with other regions



Financial strategy

Funding needs 2025, preferences for term, interest rate and format

Coordination and supervision of regional debt



Budgetary stability and debt objectives agreed in the Coordinating Commission

The Coordinating Commission between General Administration of Spain and Navarra, agrees on the stability objectives (Art. 67 Economic Agreement)

Authorisation from Government of Navarra to formalize debt operations

It is the responsibility of the Government of Navarra to approve debt operations, provided that they have been authorized by a Foral law

Authorisation from Council of Ministers to formalize debt and operations outside the UE

If there is non-compliance with the objectives, all debt operations will require authorization from the Council of Ministers

Monthly information supply requirements envisaged in the law

Before the fifteenth day of each month, autonomous communities send to the Ministry of Finance details of the obligations towards third parties and debt forecasts

Key aspects of our indebtedness



Regional finance fund

No need for regional financial support

Regulation

Subject to the same basic regulation as the state debt

Risk

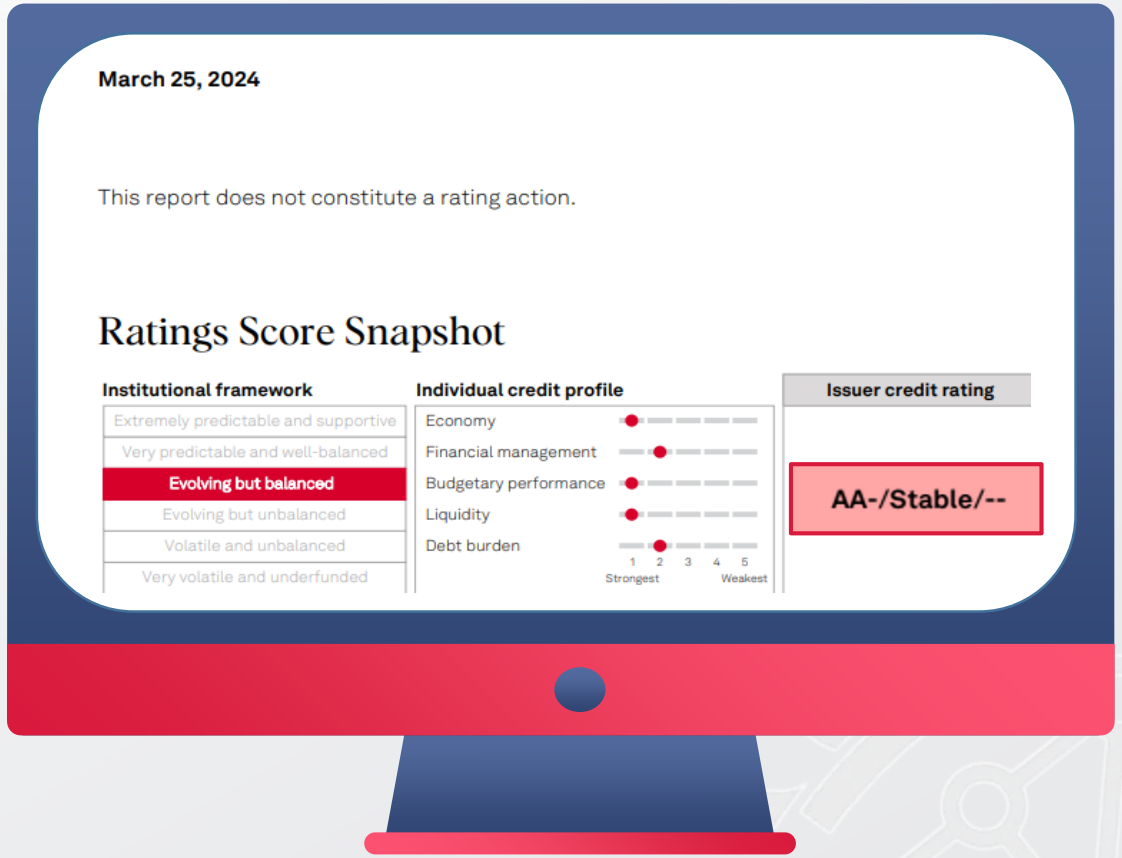
0% minimum risk applicable in accordance with European Prudential Regulations

Rating S&P AA-

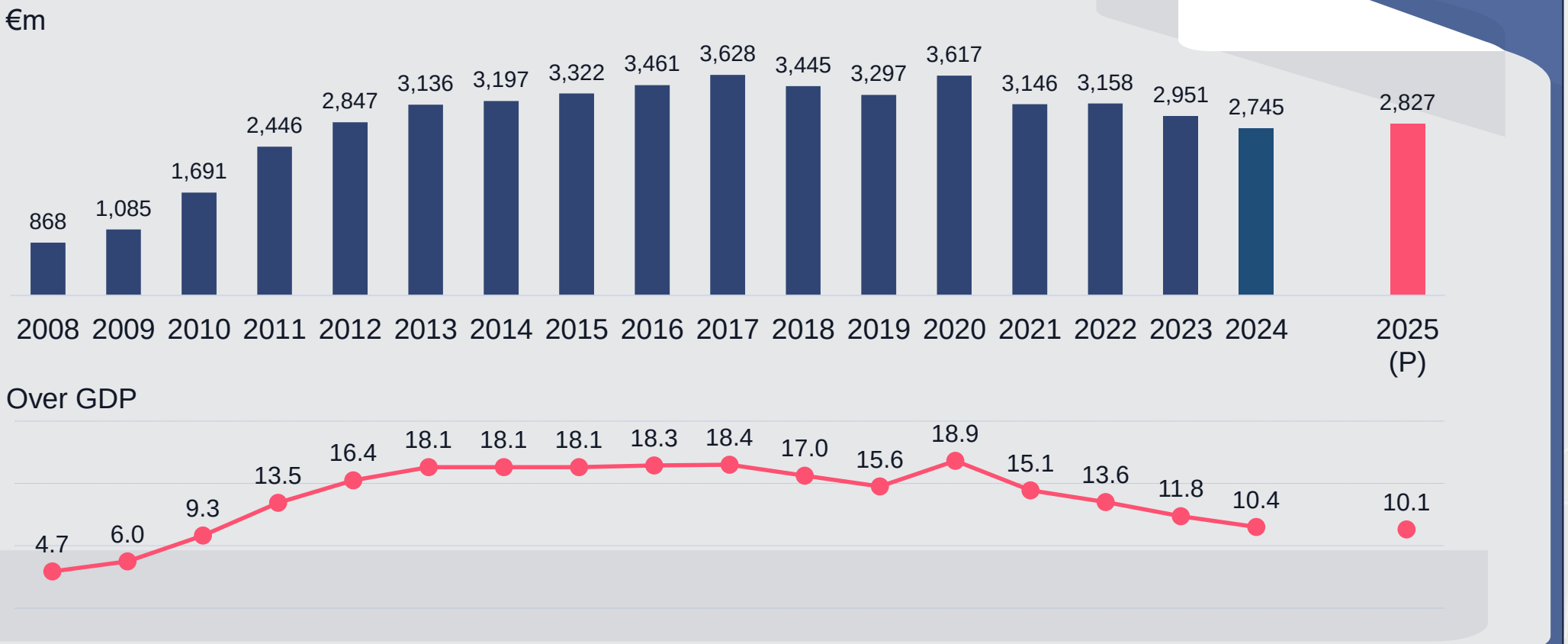
S&P assesses Navarra two notches over Spain, which makes it **one of only two EU regions assessed by S&P with a rating above the sovereign**

In their most recent report, the agency highlights:

- Fiscal autonomy in Navarra
- Wealthy, open and competitive economy
- The solid experience of the management team



Indebtedness evolution EDP*



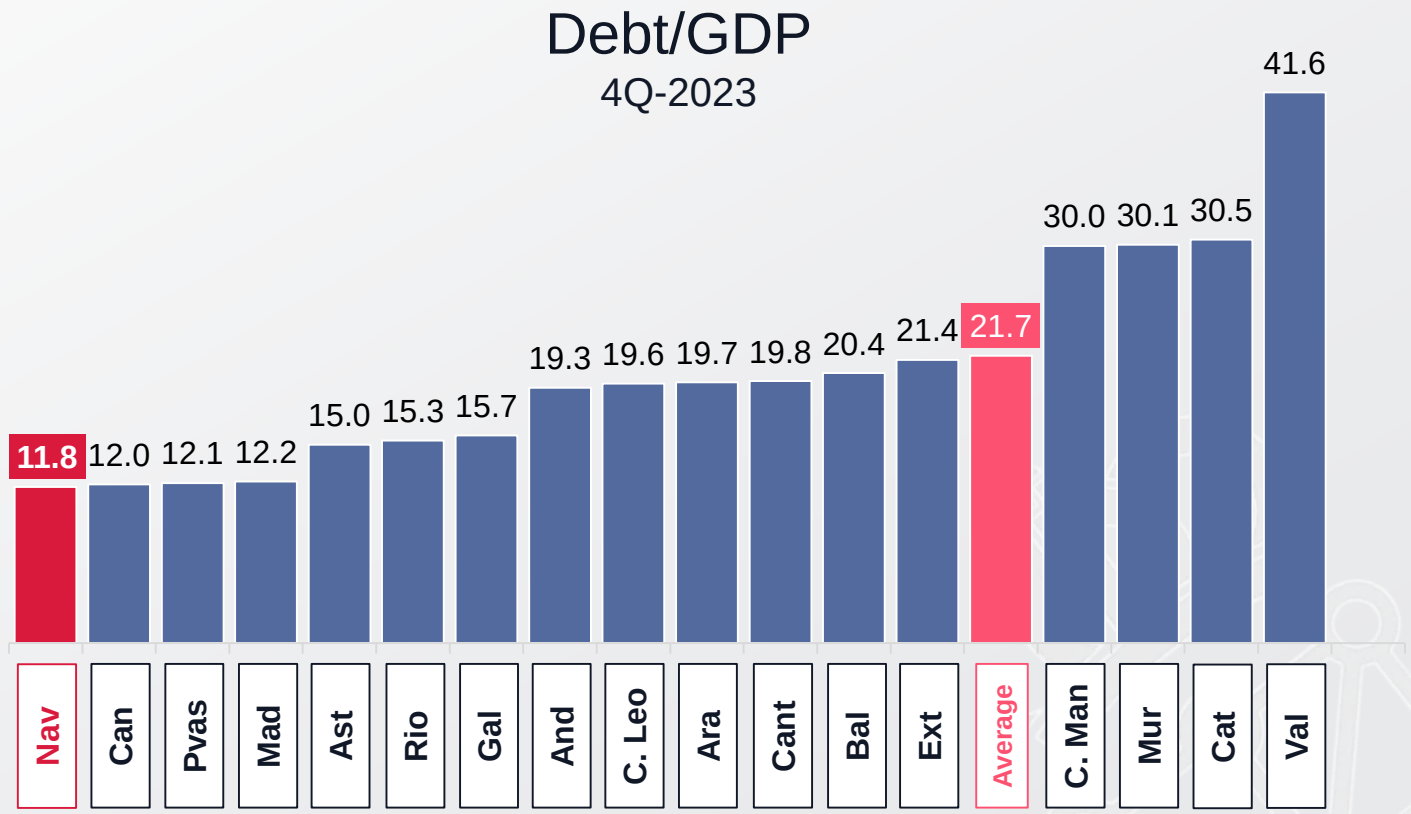
(*) Excessive Deficit Procedure

Source: Banco de España and Gobierno de Navarra

The Spanish region with the lowest indebtedness

Between 2020 y 2024,
Navarra has reduced its debt
by 24,1%

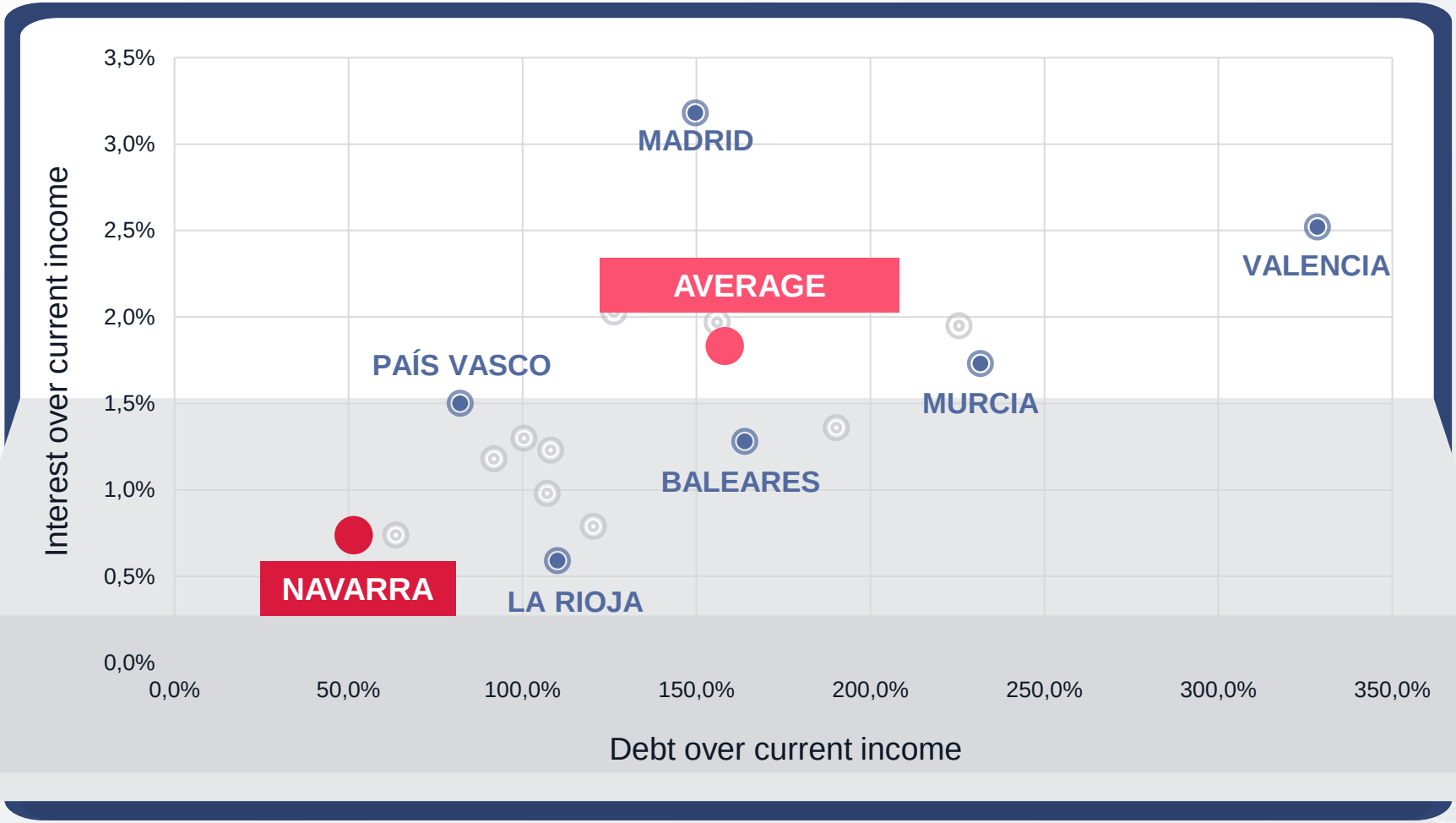
-872 €m



Source: Banco de España

Debt burden

Navarra, the region with the lowest levels of interest and debt over current income

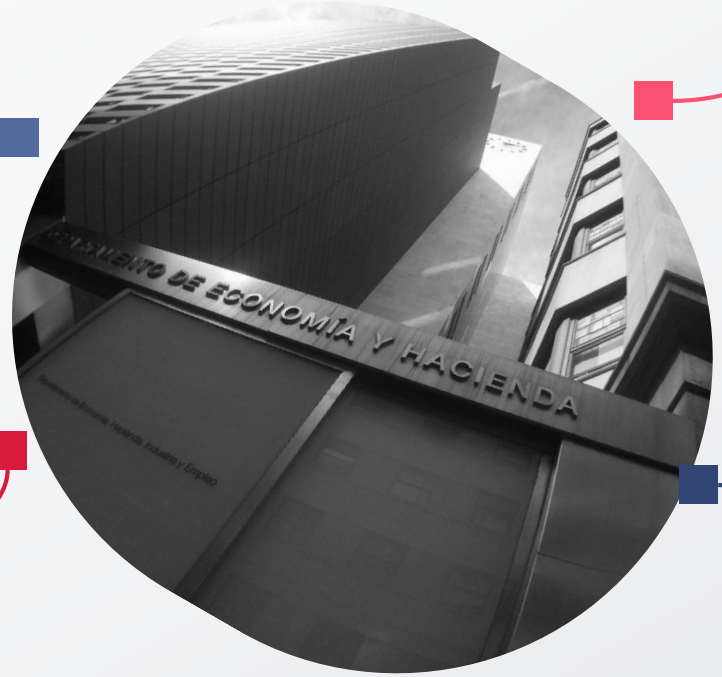


Source: Ministerio de Hacienda and BDE. December 2023

Characteristics of indebtedness

2,480.1

Millions of euros of direct* indebtedness, 100% denominated in euros and long-term maturity



Data as of December 31st, 2024

95.0%

Almost all the indebtedness is tied to fixed interest rates, reducing uncertainty in interest payments

59.3%

Loans are the main debt instrument in the portfolio. The Deuda de Navarra represents 40.7% of indebtedness

52.7%

of the portfolio will be refinanced over the next five years. Refinancing risk is limited

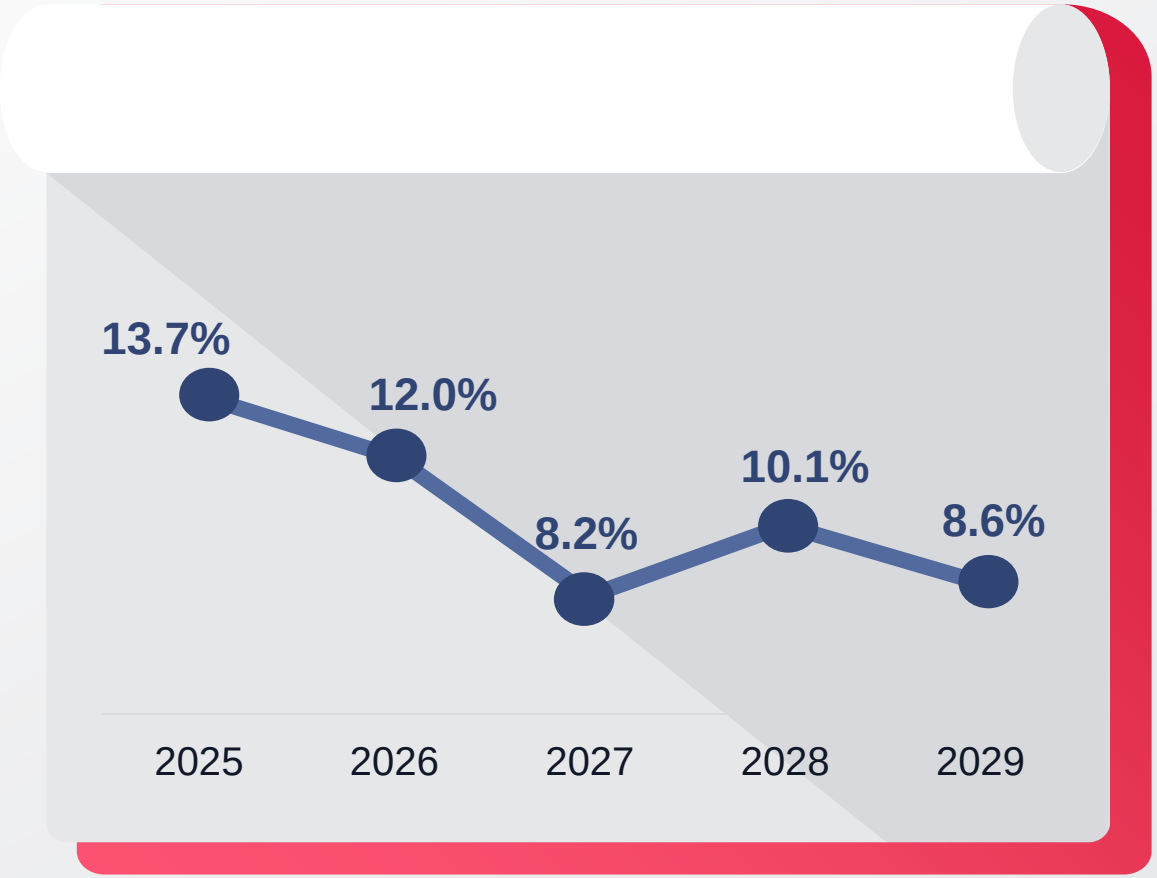
(*) The direct indebtedness refers to the debt of the Administración Central de Navarra

Reduced risk of refixing

Protection against the risk of rising interest rates

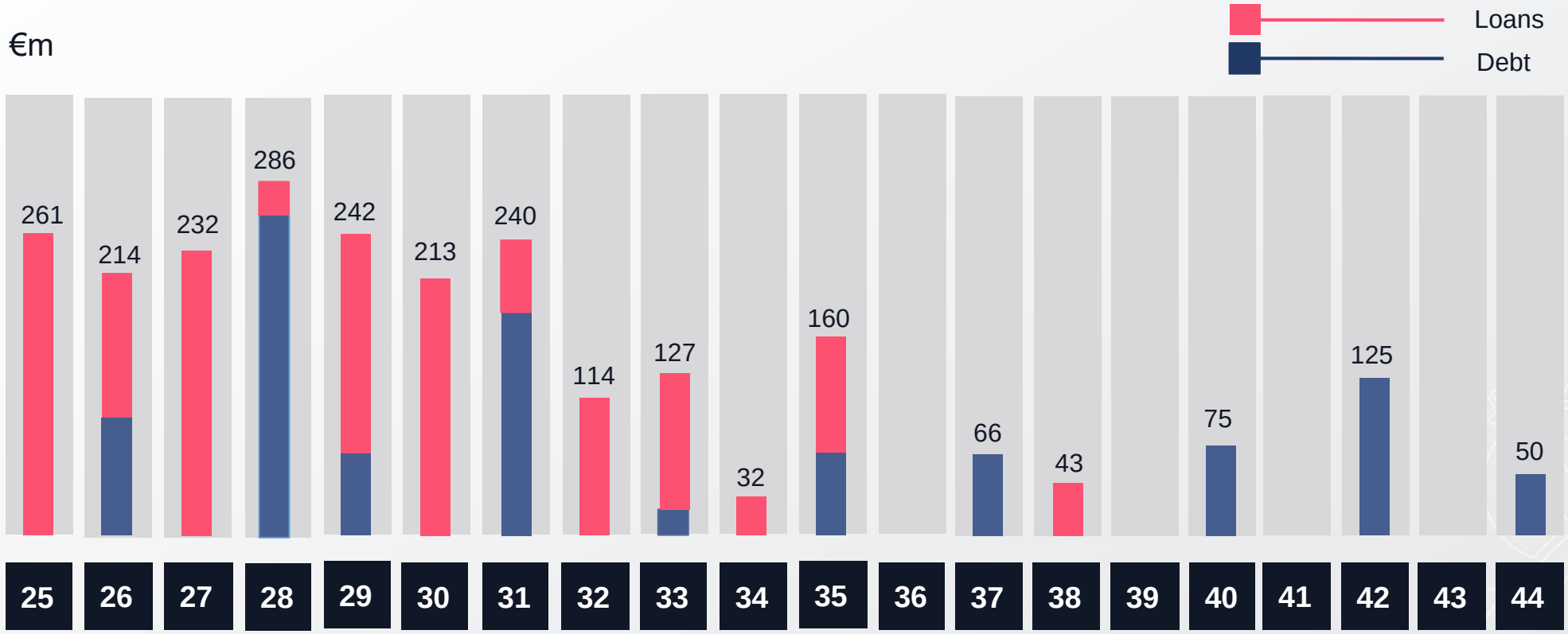
Amount of refixing:

Funding needs plus floating-rate debt over the forecast total indebtedness



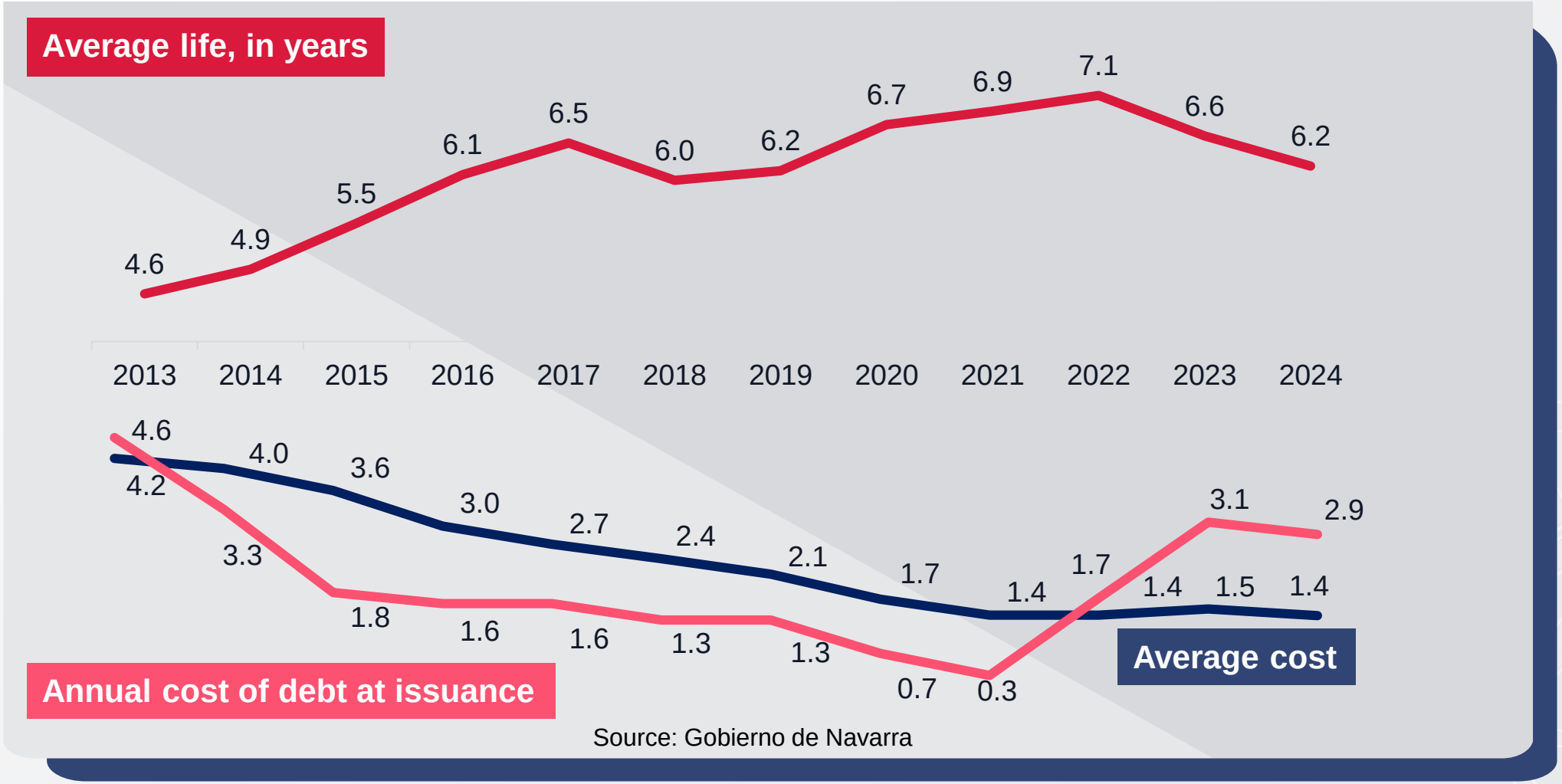
Source: Gobierno de Navarra

Maturity profile



Source: Gobierno de Navarra

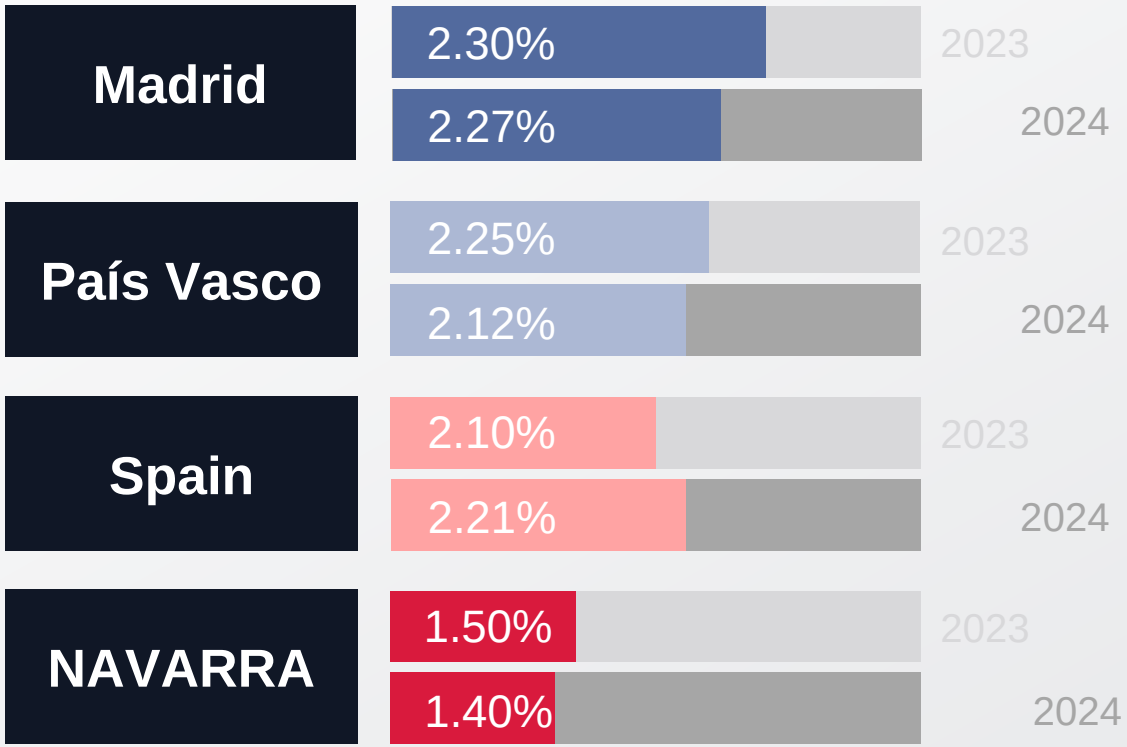
Average life & average cost



Source: Gobierno de Navarra

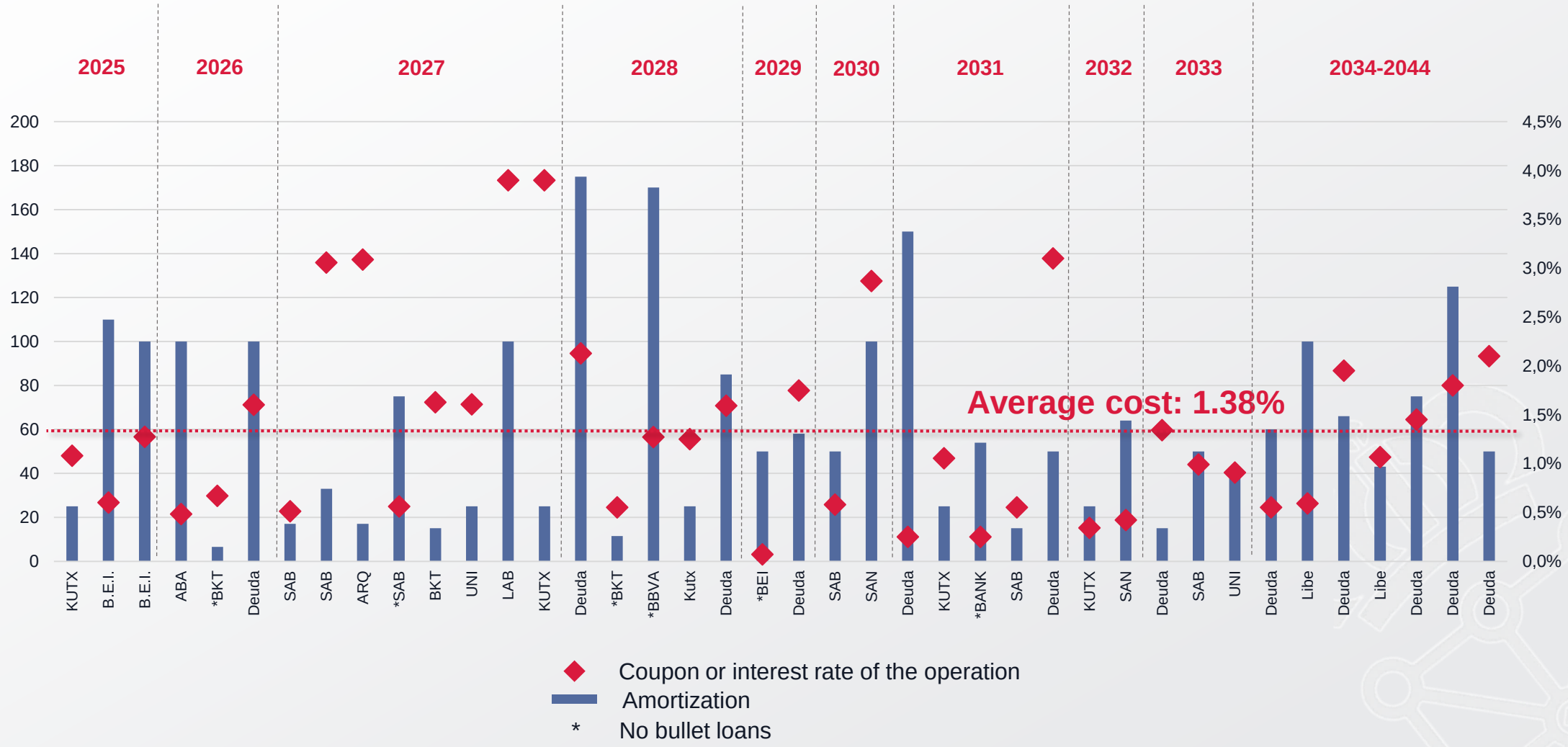
A region with low average cost

Average cost of debt in 2023-24



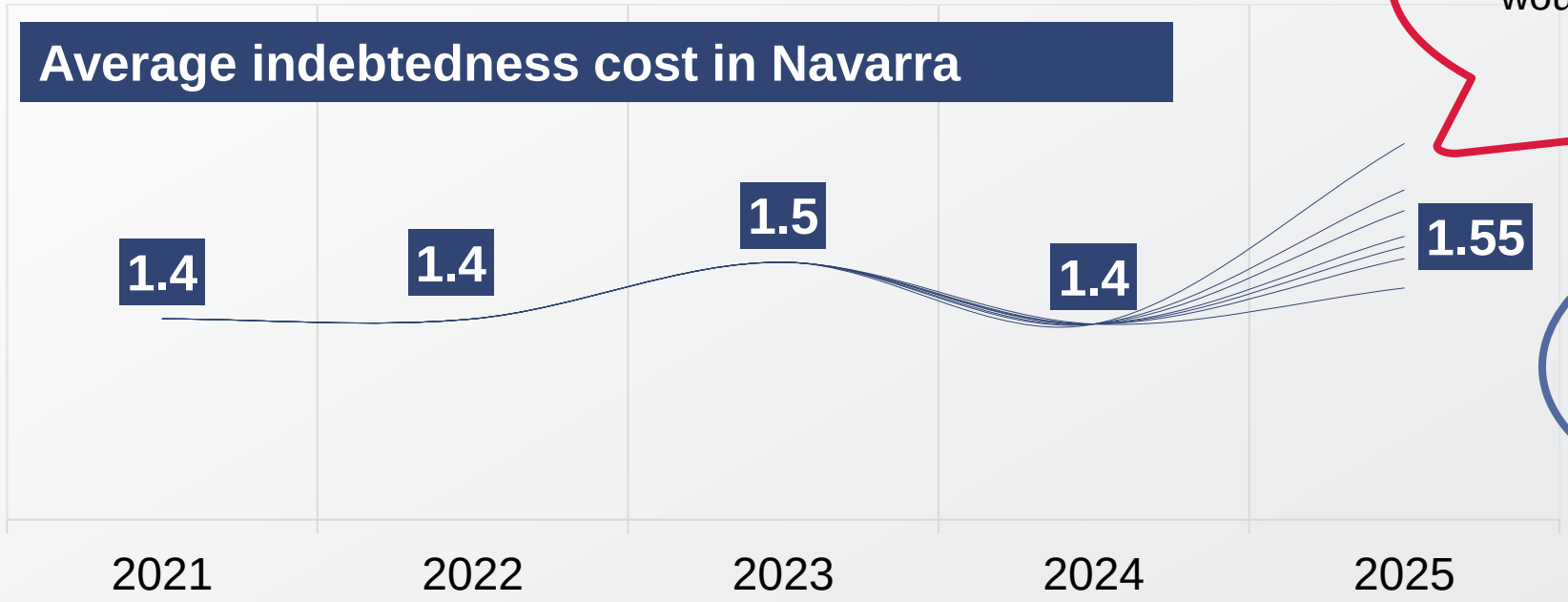
Source: Gobierno de Navarra

Portfolio 31.12.2024



Low average cost sensitivity to variation in interest rates

Average cost remains close to minimum even following years of increasing interest rates



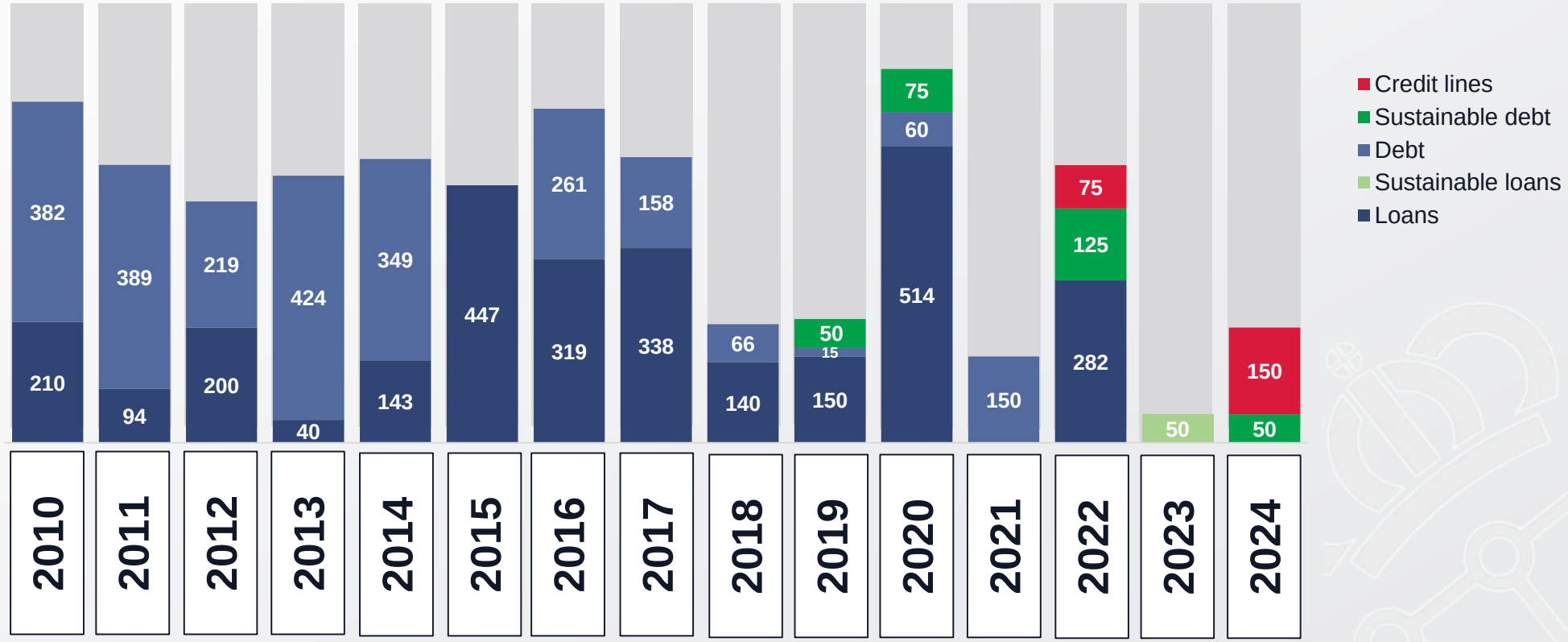
For example, a variation in interest rate of 200 bps. **up to 5%** would increase the average cost in 2025 to **1.73%**

In the base scenario, with rates at **3%,** the increment in average cost is only **0.15%**

Source: Gobierno de Navarra

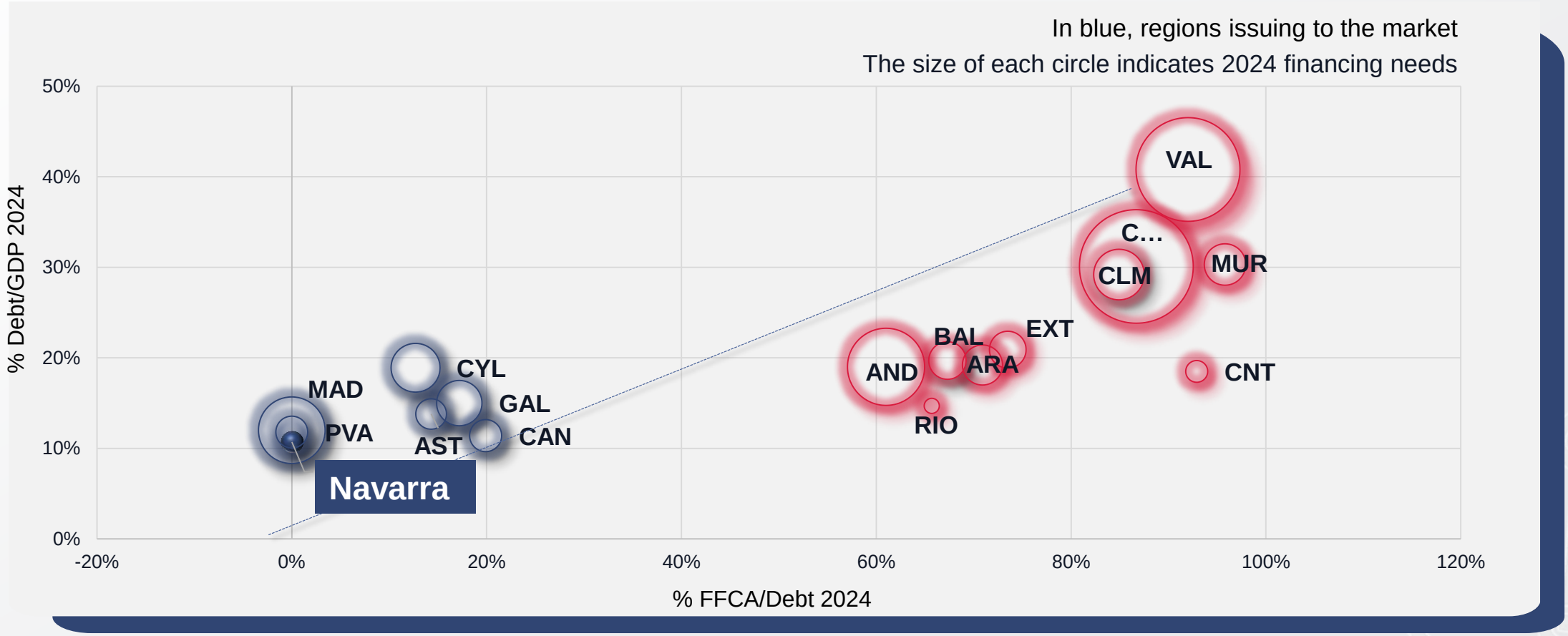
Funding activity

Navarra’s financing mix has diversified in recent years, extending the investor base and providing access to more financial instruments



Source: Gobierno de Navarra

Diversifying sources of financing is associated with better debt ratios



Source: Banco de España and AFI

Financial strategy 2025



FUNDING NEEDS

Our finding needs for 2025 are estimated to be **€304m,** which include renewing ordinary maturities and forecast deficit (discounting the forecast indebtedness in public entities)



TERM, INTEREST RATE AND FORMAT

Preference for placing new issuance with a maturity between **7-8 years**, depending on the slope of the yield curve at the time of issue and our maturity profile

Priority for fixed interest rate operations and sustainable format (both debt and loans)



CALENDAR

We plan to issue half of our funding needs during the first semester, of which **€100m** could be formalised in sustainable format

More information on our indebtedness here: www.navarra.es


04
SUSTAINABLE
MANDATE

SUSTAINABLE MANDATE



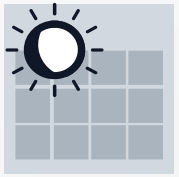
Commitment to SDG

Ten years of commitment to sustainable development



Formalised operations

€350m settled on sustainable instruments



Sustainable Finance Framework

Twelve eligible categories, green and social, for the financing of projects



Allocation and Impact Report 2023

Almost 50% of projects financed are in green categories

Navarra is aligned with 2030 SDGs



In 2015, the Government of Navarra approved its adherence to the 2030 Agenda

And interdepartmental commission works on revision and follow-up on internal policies and their alignment with the SDG objectives

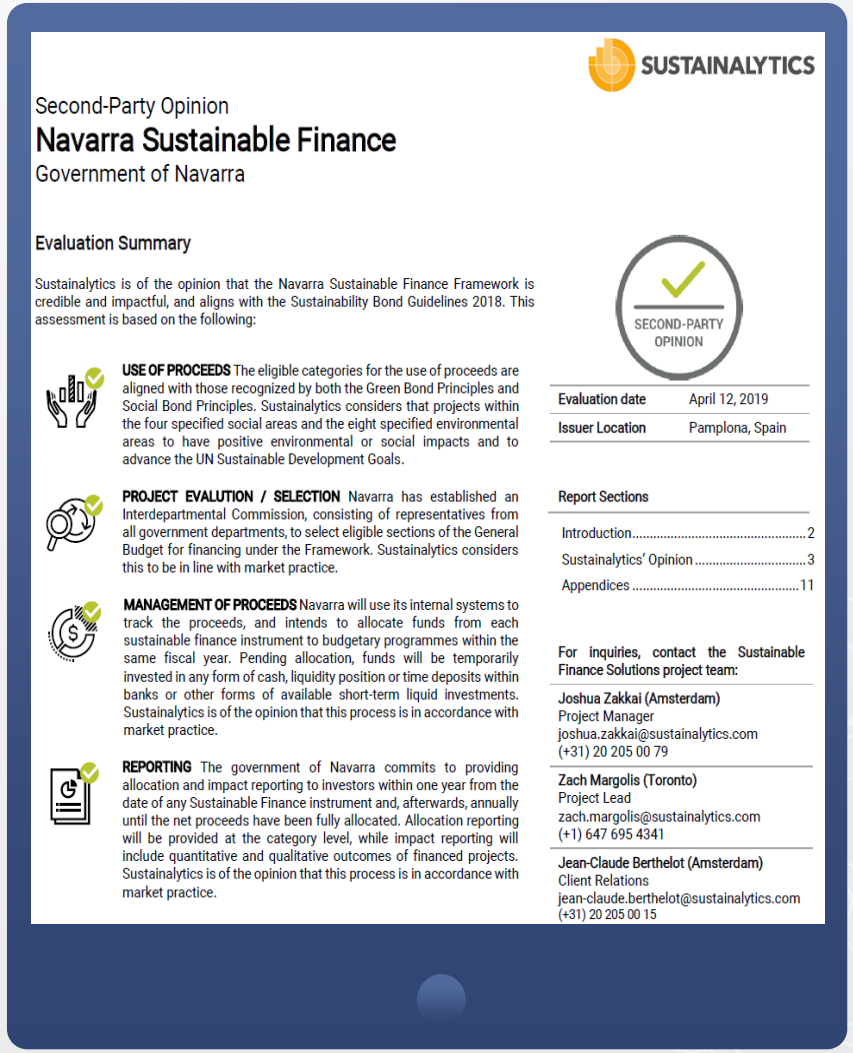
In 2019 the Government of Navarra linked financial policy to Agenda 2030, opting for sustainable financing and developing a verified Sustainable Financial Framework

Source: Gobierno de Navarra

Favourable opinion

Sustainalytics has revised, with favourable opinion, the Sustainable Finance Framework and its alignment with the four pillars of the:

- Green Bond Principles
- Social Bond Principles
- Sustainability Bond Guidelines 2018
- Green Loans Principles from Loan Market Association (LMA) 2018



SUSTAINALYTICS

Second-Party Opinion

Navarra Sustainable Finance

Government of Navarra

Evaluation Summary

Sustainalytics is of the opinion that the Navarra Sustainable Finance Framework is credible and impactful, and aligns with the Sustainability Bond Guidelines 2018. This assessment is based on the following:

USE OF PROCEEDS The eligible categories for the use of proceeds are aligned with those recognized by both the Green Bond Principles and Social Bond Principles. Sustainalytics considers that projects within the four specified social areas and the eight specified environmental areas to have positive environmental or social impacts and to advance the UN Sustainable Development Goals.

PROJECT EVALUTION / SELECTION Navarra has established an Interdepartmental Commission, consisting of representatives from all government departments, to select eligible sections of the General Budget for financing under the Framework. Sustainalytics considers this to be in line with market practice.

MANAGEMENT OF PROCEEDS Navarra will use its internal systems to track the proceeds, and intends to allocate funds from each sustainable finance instrument to budgetary programmes within the same fiscal year. Pending allocation, funds will be temporarily invested in any form of cash, liquidity position or time deposits within banks or other forms of available short-term liquid investments. Sustainalytics is of the opinion that this process is in accordance with market practice.

REPORTING The government of Navarra commits to providing allocation and impact reporting to investors within one year from the date of any Sustainable Finance instrument and, afterwards, annually until the net proceeds have been fully allocated. Allocation reporting will be provided at the category level, while impact reporting will include quantitative and qualitative outcomes of financed projects. Sustainalytics is of the opinion that this process is in accordance with market practice.

SECOND-PARTY OPINION

Evaluation date	April 12, 2019
Issuer Location	Pamplona, Spain

Report Sections

Introduction 2
Sustainalytics' Opinion 3
Appendices 11

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Financing framework

Eligible categories



Affordable Housing



Access to essential services: education and healthcare



Socioeconomic advancement



Employment generation



Renewable energy



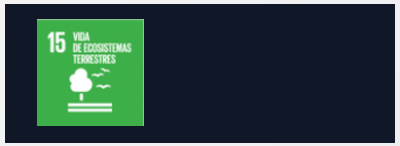
Clean transportation



Pollution prevention and control



Sustainable water management



Environmentally sustainable management of living natural resources and land use



Energy efficiency



Climate adaptation



Terrestrial and aquatic biodiversity conservation

Process for the evaluation and selection of projects



INTERDEPARTAMENTAL COMMISSION

This committee is composed of a General Director of each of the government departments who select projects and programs aligned with the framework



ELEGIBLE PROGRAMS

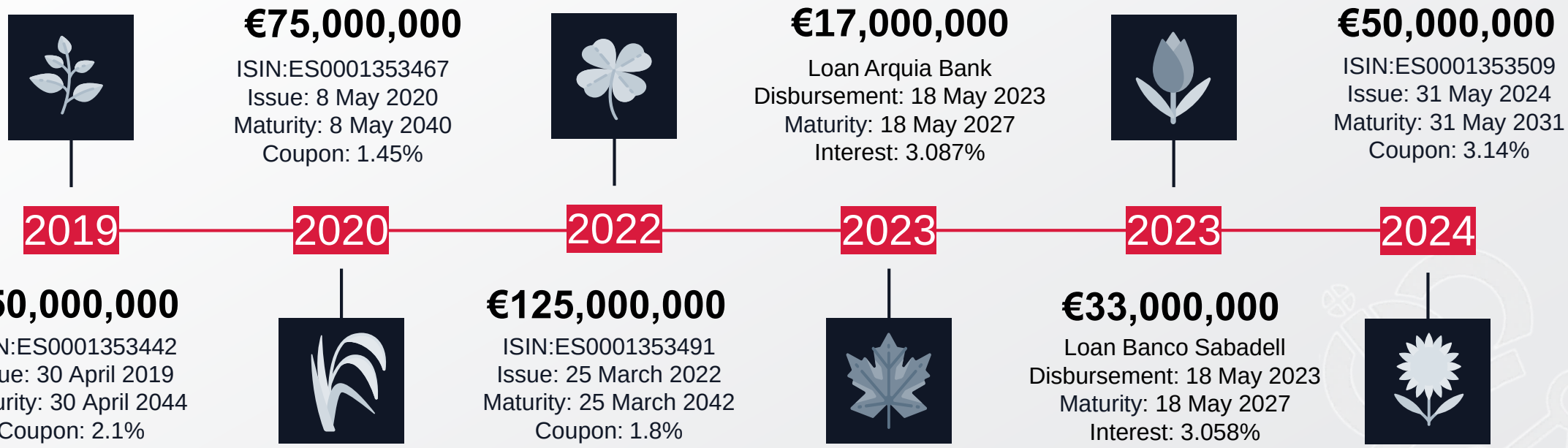
Selection of environmental and social projects with positive impact within the eligible categories



IMPACT AND ALLOCATION REPORTING

Will be available to investors within one year from the date of any sustainable finance instrument

Sustainable issues



Allocation and impact report

Sustainable loans 2023



€437,000,000

Eligible projects

€50,000,000

Selected projects

47.8%

Green categories

Allocation and impact report

Sustainable loans 2023



AFFORDABLE HOUSING

€18,996,274.1

Rehabilitation of housing and buildings
New housing projects and protected housing subsidies



HEALTH

€1,062,317.5

Aids to R+D projects to finance projects in health and specialised medicine



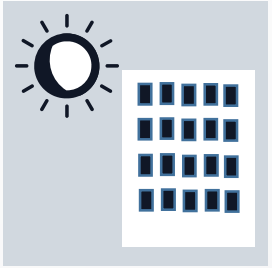
ENVIRONMENTALLY SUSTAINABLE MANAGEMENT

€3,501,932.5

Riverbank restoration
Improvement of forest and forest infrastructure

Allocation and impact report

Sustainable loans 2023



ENERGY EFFICIENCY

€16,596,897.1

Housing rehabilitation with energy efficiency criteria



EDUCATION

€6,044,405.4

Construction and rehabilitation of state sector schools



CLEAN TRANSPORTATION

€2,168,849.2

Aids to cycling infrastructures. Aids to R+D automotion projects and electric mobility

Allocation and impact report

Sustainable loans 2023



RENEWABLE ENERGY

€1,187,176.0

Aids for R+D projects in renewable energies and resources for green energy industry



POLLUTION PREVENTION AND CONTROL

€233,532.0

Local action plans for climate change mitigation and adaptation, landscape restoration, and the greening of urban spaces



SUSTAINABLE WATER AND WASTE WATER MANAGEMENT

€208,615.9

Technical studies in the ambit of control of the hydro-environment and restauration of water sources for flood protection

Allocation and impact report

Sustainable loans 2023

The impact on the regional economy goes beyond the €50m invested

€80,300,000

Increase in production

€41,300,000

Increase in revenue

574

Full-Time Equivalent Jobs (FTE)


05
CONCLUSIONS

01

CURRENT SITUATION

Navarra begins 2025 with very healthy public finances, thanks to accumulated surpluses which have permitted the easing of debt volume by over €800m

Therefore, when compared with other regions, we are the **least indebted** and always appear among those with the **best financial ratios**

02

ECONOMIC PERSPECTIVES

The economic and financial scenario seems uncertain, but the economy of Navarra has shown itself to be capable of achieving **good rates of growth and employment** even in difficult times

Volatility is expected in financial markets, with uncertainty over interest rate changes in a tense international geo-political context

03

FINANCIAL STRATEGY

Navarra plans to formalise approximately **€300m in long term debt operations** this year, for financing ordinary maturities and forecast deficit

The formalisation of these operations is expected to be uniform over the period, with the possibility of issuing half the needed volume in the first half of the year **In sustainable format as a priority**

ANEX 1

Our procedure. Issues and loans

Authorizations required

Authorization from the Government of Navarre

Authorization from the Central Government (only in case of issues and non-EU credits if Navarre has complied with the target established by Central Government

Pricing

On the same day, the pricing time is fixed with the financial institutions

Contact is made by telephone, connected online with screens of Bloomberg. The transaction is priced in accordance with the offer based on the Treasury references, fixing the issue price and the coupon

Financial institutions: national and international

Regular contact is maintained with national and international banks

Every time we need funds, we send an email to all our contacts with our preferences: amount and maturity

We admit and take into consideration offers with other characteristics

Normally we send the email on Monday and offers must be sent on Wednesday-Thursday

In line with our financial strategy, we decide on the same day the offers selected

Documents

Only for issues:
-We apply for the ISIN code to the CNMV and for the admission of trading to the Bank of Spain
-The “Orden Foral” with the authorization must be published in BON before the settlement

The settlement usually takes place on Friday next week

Contract must be signed before settlement